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FERRANTI

NEWS IN BRIEF

GA sets up \$5m micro plant

MINICOMPUTER manufacturer General Automation is to spend \$5 million setting up a new microelectronics production facility in the US. The 50,000 square foot plant will employ 200 people by 1982, and will manufacture devices both for internal needs and other customers.

Its main product is likely to be a 32-bit microprocessor, together with a range of peripheral devices. The move comes following the withdrawal of GA's interest in the US semiconductor company, Syntek.

P-E to buy Etec

ONE of the leading suppliers of capital equipment to the semiconductor industry, Perkin-Elmer, is to acquire the Etec Corp of Hayward, California, a manufacturer of electron beam exposure systems.

Performance boost

IBM 370/145 users running VSI can now boost its performance by between 10 and 15% using Microfast/VSI Assist, a microcode based product from Itel. Microfast is said to be functionally equivalent to the VSI Assist portion of IBM's own ECPS for 148 users and it resides in the main CPU memory of the 145 beyond the microcode supplied by IBM.

Alternatives

UNIVAC users are being offered plug compatible alternatives to Univac's own peripherals by Memorex which can now supply replacements for the Univac 8430, 8433, 8440 and 8460 disc drives, the Univac Fastrand II drum and the Univac Uniservo 16, 20 and 30 tape systems.

2950s for Volvo

ICL is supplying two 2950s worth £1 million to Volvo Concessions Ltd of High Wycombe, Bucks, part of the Lex Service Group.

Several members of the EEC delegation are close to comple-

NEB on show at Hanover

THE National Enterprise Board is to take a stand at Hanover Fair next month in order to initiate a visible presence on the continent. Inmos, Inc., and Naxos are all expected to take part, together with Naxos' associate company Logica VTS and prospective associate Multisoft.

Logica will probably have several VTS 100 stand-alone word processors on show.



Inmos jumps queue in US

A LUCKY chance to jump the queue for semiconductor production equipment has been snatched by Inmos in the US. This should enable plans for the RAM production line in Colorado Springs to get back on schedule, says managing director Dick Petritz.

The chance came when another manufacturer cancelled an order for production equipment. Inmos promptly stepped in to take over and thus gained a much higher place in the long delivery queue.

Petritz admitted that the company's schedule for starting production of 64K bit RAMs in the US was beginning to slip. It was planned to start manufacture of the parts at Colorado Springs early in 1980 and Inmos now says that Inmos is back on target. The first test wafers should be processed by August.

The man in charge of the operation is another new recruit to Inmos, Ralph Bohannon, ex front end process manager with Texas Instruments.

CPP's European network acquired by US firm

TO give it closer control over what has become a significant part of its business, the US software house Applied Data Research is to buy all five of the software product marketing and support companies set up in Europe by its long-time agent, Computer Program Products.

The deal, which eventually could be worth as much as £500,000, will give ADR full control of the CPP operating companies in Germany, Holland, Belgium, Austria and Switzerland — a total of seven offices in all.

These will begin trading under the ADR name from May 1, the formal transfer of ownership being completed as soon as possible afterwards. The final amount to be paid will depend in part on future trading results.

ADR has already set up a subsidiary in Germany — ADR Datacom GmbH — specifically to market this software and is likely now to market it elsewhere in Europe with the exception of the UK.

Last year, CPP earned about £2.6 million in the UK and Europe, most of it from ADR product sales. A spokesman for the firm estimated the European content at about 55%, equivalent to between £1.5 and £1.6 million.

Total ADR turnover last year was just in excess of £10 million.

Another factor influencing the move is the strategic importance attached by ADR to the Datacom DBMS family that it acquired last year (Software File, December 14, 1978). They will trade under the CPP name.

ADR's move is undoubtedly prompted by the success of CPP in over the ten years it has been handling the ADR product line. CPP sales currently account for around 50% of ADR business

Nixdorf plans remote diagnostics

RULES governing the import of software into India have been relaxed as the result of recommendations by an EEC delegation that visited the republic last year. This encouraging development greeted this year's delegation when it arrived in India last week, and there is considerable scope for more software cooperation with Common Market countries.

Hardware collaboration is less promising, but some delegation members have been looking at the possibility of manufacturing systems in India for sale locally and abroad. However, such projects are likely to take about three years to get off the ground.

An example of this is ICL's plan to build 2904s. A production licence was sought over two years ago but this has still not been granted, and the EEC group was given the impression that to expect a licence to be granted a month after a renewed application was to ask for paradise.

The system will not be available in the UK for another three years.

India relaxes rules on import of software

outside the US, giving it some 25% of all ADR business worldwide.

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Editor Gareth Jones 01-261 8033

Deputy Editor Tony Higgins 01-261 8698

Advertisement Manager Harry Hutchyn 01-261 8359

Class Ad Manager Brian Durrant 01-261 8587

IPC Electrical Electronic Press Ltd, Dorset House, Stamford Street, London, SE1 9LU. Telephone: 01-261 8000. Telex: 20137 BISPR G

Branch Offices: Birmingham 01-238 4228. Telephone 021-358 4838.

Manchester: Stephen House, Talbot Road, Stretford, Manchester M22. Telephone 061-872 4211

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Members of Computer Weekly staff may be contacted direct on the extensions listed below. Details of departments in Dorset House may be obtained by dialling (01) 261 8000.

EDITORIAL

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John Farmer 281 8088
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Nanette Gibbs 281 8174

Manchester

Owen Kelly 061-872 4211

Birmingham

Barry McGovern 021-388 4838.

Production

David Abrey 281 8018

Peter Ragle 281 8518

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For more information contact: Michael Cram, Prime Computer UK Ltd, The Rowden Centre, Lampton Road, Hounslow, Middlesex TW5 1JG. Tel: 01-872 6241.

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Priority for the next government

THURSDAY, May 3 could mark a turning-point in the current industrial strategy of providing hefty backing for the wave of new technologies battering the UK shore.

As Inmos, Nexas and Insac gather momentum and increase activity, any withdrawal of support for these ventures would be putting the long-term future of many parts of UK industry at risk. At this tender stage it would also be wrong to consider selling the National Enterprise Board interest in these bodies, as has been suggested by Sir Keith Joseph (CW, April 27, 1978).

The current initiative in terms of the micro application project and the wide-ranging commitment to computer education and training in schools, colleges and elsewhere, must be maintained whichever party is in power.

These matters should not be allowed to enter the political arena during the General Election. Information technology is too important to the survival of British industry to be subjected to political manoeuvring.

Another issue which those seeking our votes must consider

is that of our role in Europe and the place of our industrial strategy in a European context.

Speaking at the Future of World Electronics conference (CW, March 29, 1979), Viscount Davignon of the EEC, pointed out that "a vigorous industrial strategy at the European level is necessary to ensure that Europe does not miss the 'telematic' (combination of computers and telecommunications) train."

He called for the setting of bold objectives, beyond the reach of individual states but

within reach of the Community,

to supply a third of the world market for electronic products by 1990 and establish a powerful telematic infrastructure as a base for an entire economy.

He proposed several European-level programmes including the use of satellites, the creation of common standards, and priority research and development programmes. He drew attention to the acute shortage of skills at every level, despite the highest European levels of unemployment for 40 years, and

advocated an immense effort of education and training to relieve this critical bottleneck.

Last week two working party reports published by the National Economic Development Council echoed the thoughts of Davignon on industrial strategy at the UK level (see page 3).

What is clear from these

reports is that if UK industry is generally slow in adopting microelectronics, then it will lack a firm home market for new products and will miss out on export opportunities as well as being more vulnerable at home to overseas competitors.

These new opportunities and sources of competition presented by the micro are recognised, as are the high product development and marketing costs with intense international competition in many product sectors.

Both reports draw attention to the "shortages of a wide range of skills, particularly design engineers, sales engineers, programmers . . . where unfilled vacancies can amount to 30% of total need, pointing out that "the general shortage of systems analysts and programmers . . . will hinder the overall pace of incorporating electronic techniques in UK-produced office machines".

The UK working parties are aware of the problems and challenges; so are other EEC member countries; the Commission is itself acutely aware. This is probably the EEC's biggest and perhaps last chance to act as one, with common interests and objectives.

Selective targets in National Savings before Glasgow, where operators have voted to update their accounts and the account up to £1 million a day, night investment by month.

Among locations during the one-day session Monday, was the PTT computer at East Kilbride, of the Inland Revenue, failed to report, and the reay atomic reactor centre.

With ironic timing, the government has published its response to the Freud Bill in the form of a Green Paper setting forward a proposal for self-enforcing codes of practice on disclosure of information by civil servants. Also published is a detailed review of freedom of information laws in other countries.

Freud's Bill would entail. There has also been much litigation in other countries, the paper points out, over such issues as whether certain papers fall within an exempt category or not, and these are often in politically contentious areas.

The NCCL hopes to find another back bencher who will put forward a similar Bill in the new Parliament. The session between May and July will probably be too short, in which case nothing could happen until the autumn.

In the Green Paper ("Open Government"), Cmd 7520 the view is put forward that Freud's proposal would fundamentally alter the principle of ministerial accountability to Parliament, which is the basis of our democracy and unlike anything in the other countries that have embarked on such laws. In those countries, the Green Paper says, experience has shown that open government is best achieved through gradual developments, not revolutionary change as Freud's Bill would entail.

The National Council for Civil Liberties described the Green Paper as "real rubbish," insisting that a statutory right to information is essential. The Council has published a pamphlet, "The Politics of Secrecy," which gives estimated costs of freedom of information, based on US and Canadian analyses, varying from £1.4 million to £4.24 million a year.

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OP SPOT

'Them-and-us' state of the industry

"I HAVE been stimulated into commenting on some of your articles in Op Spot because I believe them to be highly misinforming and irresponsible." Thus A. S. Gorski, an operations manager who has recently been "catching up" on his reading of Computer Weekly, gives vent to his feelings.

He shares some of my views — "Like yourself, I like to stand up for operators... because their contribution to a site is not always fully appreciated" — but he questions a number of suggestions put forward in Op Spot.

"Do you really believe that the majority of operators wish to be consulted about the software and hardware that their company intends purchasing? Just how involved should they be?"

"Should they take part in the evaluation of it, including tests, write-up, etc? Do you really believe the majority of operators want to do this? Are they competent enough? And who will do the operating?"

In his view, it is possible for only a few of a site's operations staff to advise on the above, or become involved in such matters as interviewing applicants, assessments, computer room layout and scheduling.

He continues, "I have tried on many occasions passing on some of my responsibilities to operators. Most operators are not interested because extra involvement and responsibility means more work!"

He agrees that an increase in workload should be rewarded, but points out that new hardware and software can, in fact, make the task of operators easier.

"Fixed discs do not need to be

loaded and unloaded. There are self-loading tape drives, self-cleaning printers, diskettes instead of cards.

Good managers will be sensible, will recognise an increased workload and pay more. Sensible operators will air their grievances and discuss them with managers; they will build a solid relationship with one employer, rather than job-hop in the current employee-hungry marketplace."

Summing up his feelings, he comments, "I think you owe it to everyone in the industry to admit that there are good managers around, encourage the good managers, educate the bad ones and, rather than create a 'them-and-us' situation for managers, make operators realise that they ought to be grooming themselves for the future."

I would like to thank Gorski for sending me such a well thought out and interesting letter to which I would like to reply.

Firstly, he accuses me of writing "highly misinforming" articles. Well, during my 18 months as Op Spot columnist I have never knowingly given incorrect information.

As for being irresponsible, that's just not true. I have not created a "them-and-us" situation between operators and managers — it started long before Op Spot arrived on the scene.

The fact is that many operators are unhappy with their lot — I have a file full of letters to prove it — and are sick and tired of being the poor relations of the computer industry.

As far as managers are con-

cerned, I agree that there are both good and bad. And in past Op Spots we have published quite a few letters and hints sent by the senior grades.

I have interviewed several of them. Chris Nunn, data centre manager at the Chiswick installation of Marks and Spencer, and Barry Johnson, operations manager at Sperry Univac's benchmark centre in West London, are two who spring immediately to mind.

Both head efficient, well-run sites and encourage career progression.

Let's be clear about all this: Op Spot is for operations people of all levels. If a person has something worthwhile to say, I am willing to present his viewpoint.

Gorski asks a lot of questions. I don't claim to have all the answers, but I am aware of the problems faced by operations staff.

He says that I "owe" the industry a number of things. He's wrong — the industry owes them to itself. The industry owes it to itself to take advantage of the experience and ability that exists within the operations fraternity.

He writes, "At George 2+ sites it is not necessary to have a special program to check the presence of a cartridge, just a host program which, ideally, should be

written for plugging a cartridge online:

MACDEF CSH

IN ED (PROGRAM DISC (4096))

HINT OF THE WEEK

Defining the status of files under George 2+, 2S

IN past Op Spots we have had a number of hints relating to the problem of finding out which discs, or cartridges, are online in the ICL George 2 environment.

The subject was first raised by Brian Miller, a project manager at RHP Bearings in Knottingley, Yorkshire. He proposed a modified version of the ICL file mapping utility, XPD (CWV, October 26, 1978).

Then Gary Walker, a project leader in the technical support section at the Birmingham installation of Triplex Safety Glass, sent in a listing of a program "bulk" for the very same purpose (CWV, November 30, 1978).

A week later he followed that up by submitting a store resident utility intended for use at George 2 sites which have a large number of disc drives.

Now we have a hint which suggests how the operator's task may be eased at George 2+ and George 2S installations. It is sent by Alan Beckley, who is employed in the technical planning section of Black and Decker's Littlewick Green, Berkshire site.

He writes, "At George 2+ sites it is not necessary to have a special program to check the presence of a cartridge, just a host program which, ideally, should be

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By Bernard Allen

Honeywell revamp for Level 64 family

HONEYWELL has revamped its Level 64 family of medium scale mainframes and has added two models to the bottom of its Level 68/DPS line in what the company regards as its biggest group of product announcements since the Series 60 was introduced five years ago.

The new Level 64 machines are called the Level 64/DPS-2, -4 and -8, and supersede the existing Level 64 line. They come with 16K bit memory chips and offer more power. The DPS-2 is twice as powerful as the earlier entry level model, the 64/20, while the DPS-8 outperforms the previous top end of the Level 64 line by 17%.

Like the earlier Level 64 machines the DPS-4/DPS models are built in France by CII-HB. On the software side the Level 64/DPS machines operate under an enhanced version of the Series 60 operating system, GCOS. Enhancements include QDS, Query Driven System, a file manipulation system that includes an easy inquiry language, and IOF, Interactive Operation Facility, an interactive program development system.

The second is for plugging a cartridge offline:

MACDEF NOTCSH

IN ED (PROGRAM DISC (4096))

LOAD CSHS

REVISE 03

ER DCSNFILESYBX (0) P/CSN

UP 17

GOTO 00

91

DISP * LOAD CSH *4

WAIT 03

90

CFAIL 01

CE DCSNFILESYBX (0) P/CSN

DOWN 17

ENDMAC CSH

The second is for plugging a cartridge online:

MACDEF CSH

IN ED (PROGRAM DISC (4096))

LOAD CSHS

REVISE 03

ER DCSNFILESYBX (0) P/CSN

UP 17

GOTO 01

90

DISP * UNLOAD CSH *4

WAIT 03

91

CFAIL 02

CE DCSNFILESYBX (0) P/CSN

ER DCSNFILESYBX (0) P/CSN

GOTO 00

92

DOWN 17

ENDMAC NOTCSH

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GOTO 00

92

DOWN 17

ENDMAC NOTCSH

That exotic look

All exotic housing and a low price are features of Olivetti's new stand-alone word processor, the TES 401. It has a single-line plasma display as does the existing model 501, but uses mini floppy discs instead of standard ones and is hard-wired rather than being driven by software from the disc. Costing between £4,000 and £4,500, the TES 401 has 7,500 bytes of RAM, the contents of which can be dumped to and from

COMPUTER WEEKLY, April 5, 1979

CAD—the next ten years

SIGNIFICANT developments in the use of computers as design aids will be covered in the fourth international conference on the subject, CAD80. The event, sponsored by Computer Weekly, will be held at the Brighton Metropole Hotel, from March 31 to April 2, 1980.

The aim of the conference is to prepare for the next decade of computer aided design, by discussing various theories, ideas and application case studies.

The programme will include film shows, a buyers' forum and an exhibition of equipment.

Papers are invited for presentation at CAD80 in areas ranging from applications in civil engineering and architecture to geometric design and basic techniques. Those intending to submit paper should submit four copies of 500 to 700 word extended abstracts before July 31, to the Conference Organiser, Chris Rawlins, IPC Science and Technology Press, PO Box 63, Westbury House, Bury Street, Guildford, Surrey.

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MICRO NEWS

In-circuit emulator for 8086

ONE of the final pieces in the equipment needed to support hardware and software development on the Intel 8086 has now been introduced by the company.

This is the In-Circuit Emulator, ICE for short, which when coupled to the 8086 software development package provides full facilities for developing and debugging programs.

The ICE-86 physically links an Intel 86 development system to the hardware under development, through a buffer box, and a cable that plugs into the microprocessor socket on the board. This connection then allows both the hardware and the software to be exercised under the control of the development

system. In this way, break points can be set in the program under development, so that the detailed functions of hardware and software can be examined.

The software of the ICE also allows the user to make a symbolic references to I/O ports, memory addresses and data in the program, rather than having to work with a map of the actual machine addresses required.

The symbols can be used to reference variables, procedures, program labels and source statements, and can provide access to all of the 8086 registers and flags.

Russians catching up on the West

A STUDY carried out by the Microcircuits Division of Control Data Corp in the US has shown that semiconductor technology in Russia is catching up fast on the dominance of Western industry obtained a total of seven different devices from Russia for evaluation, and found

workmanship was "comparable to that of similar American-made devices".

The parts themselves show that the Russians are further ahead in the development of the device than might have been considered possible, even though two of them are basically copies of US-designed circuits.

These two are both memory components. One is a 4K bit RAM designed using an N-channel silicon gate process, that shows considerable similarity to the Intel 2107B memory. The other, a 16K bit RAM, uses the more complex N-channel double level poly-silicon MOS process, and is a slightly modified version of the Mostek 4116E memory.

The control memory is to be available in five variants according to the report. One is a mask programmed ROM, and though there supporting data memory, CDC on the device, is certain that their function hold the microcomputer construction set for the device.

The significant parts, however, are a chip set made up of a 4-bit microprocessor,

a peripheral control circuit, and a control memory. These are all produced in a CMOS metal gate process, and use a 9V power supply, which on the face of it seems odd.

Taken with the temperature specification, however, -25°C to +75°C, it seems certain that the set has been designed specifically for military applications, where wide temperature variations are found, and where the devices often have to work with large numbers of linear circuits, which have supply voltages at this level.

The micro itself seems to be a fairly crudely designed bit slice, (though it does not conform to a true bit slice architecture where virtually everything is programmable, and therefore definable by the user). There thus appear to be some restrictions in its use. It can, however, handle parallel arithmetic, logical and shift functions using 168 microcommands obtained from the control memory device. It has two 4-bit bi-directional I/O registers, and one 4-bit bi-directional condition register.

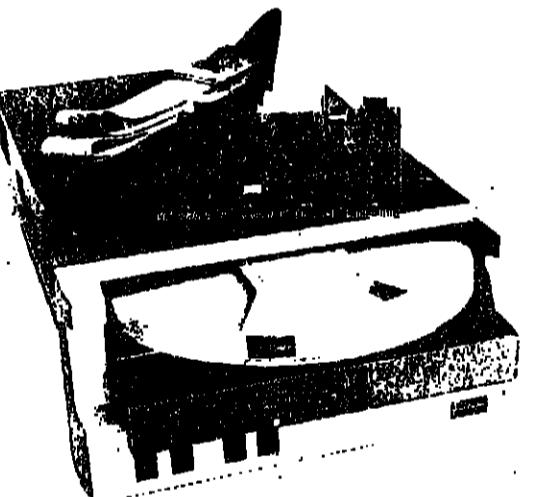
Like conventional bit slices, the micro can be connected in parallel to form processors of 8, 16 or 32 bits.

The old RK05 was recently replaced by the new RL01, and as disc drives go, the price is nice.

The manufacturer doesn't:

The old RK05 was recently replaced by the new RL01, and as disc drives go, the price is nice.

Until you figure in the cost of converting all your media (to media that you can get from only a single source), and the cost of the new controller, new software and the entirely new support situation that you'll be facing.

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If you need more storage, just add one or more of our PM-DDII disc drives. They're enhanced versions of the RK05, faster and smaller, but fully hardware, software and media compatible with your systems, so you can continue to use your existing cartridges.

And they're available now for a great deal less.

Supporting our customers with the right products, prices and deliveries has made us the largest independent supplier of LSI-11, PDP-8 and PDP-11 compatible peripherals. Our product line presently includes add-in/add-on core and semiconductor memories, cartridge disc systems, floppy disc systems, mag tape systems, complete computer-based systems, and a wide variety of backplanes, expansion chassis and other accessories.

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Manchester: Duncan Hilton 061 440 8485

By Martin Banks

Equipment makers show steady growth—report

COMPUTER equipment manufacturers in the UK have been enjoying steady and continuing growth. According to a report produced by ICC Business Ratios*, in which the accounts of 80 leading UK computer equipment manufacturers are analysed, total sales increased by 68% between 1975 and 1978 producing a before-tax profit increase of 95%.

The company made £30.3 million profit before tax on sales of £418.6 million. Profit margins have remained steady at between 7 and 8%.

The company's debt collection period has averaged about 90 days while IBM has kept its down to 38 days. However, some companies, such as Datasaab and Tesdata, were giving, on average, over 180 days to their customers.

Burroughs is the third largest company in terms of sales analysed by ICC. It managed to turn a £2.3 million loss in 1976/77 into a £13.1 million before-tax profit during 1977/78. The increase in sales during these years was less than a million pounds, reaching a total of £98 million in 1977/78. The company reduced its labour force from 5,715 to 5,243 and the average wages increased from £3,311 to £3,883.

In terms of return on assets the growth is equally remarkable. Total assets in 1975/76 were £4.3 million and had grown to £11.6 million by 1977/78. This resulted in a jump in the return on assets from 2% to 49.5%.

Dealing with ICL, the report indicates that the company's sales and profits have shown a steady climb. During 1977/78

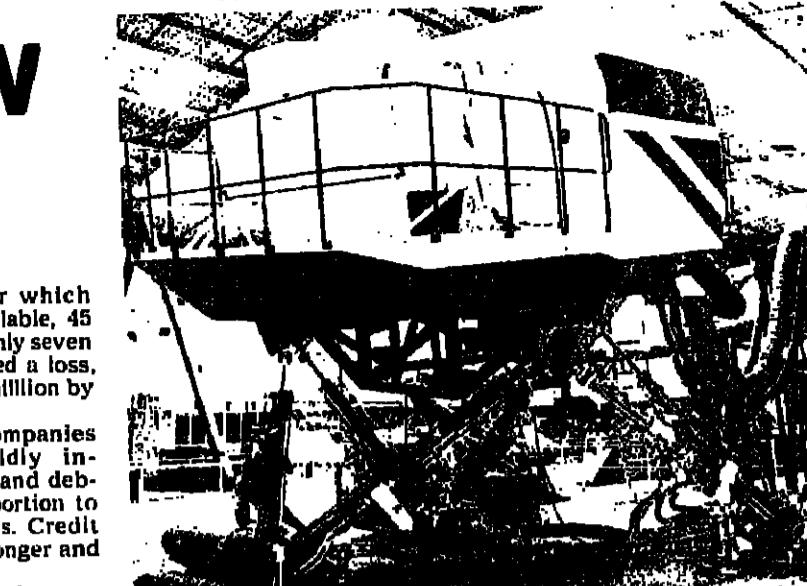
the company made £30.3 million profit before tax on sales of £418.6 million. Profit margins have remained steady at between 7 and 8%.

Of the 47 firms for which 1977/78 data was available, 45 increased their sales. Only seven of the 47 firms recorded a loss, the largest being £1.1 million by Nixdorf Computer.

The majority of companies analysed were rapidly increasing their stocks and debtors, often out of proportion to their increase in sales. Credit periods were getting longer and stocks larger.

Taking into account the pace of technological change, there appears to be a possibility of some companies being at risk in holding obsolescent stocks. When this is added to the granting of longer credit periods these companies may be heading towards a cash crisis if they cannot adapt quickly to market changes. Thus while the industry is healthy and the market is expanding, there are indications that some companies are at risk.

During 1977/78, total sales of the sample firms in the ICC survey increased by just over 20% to £1,574 million, of which 36.8% was IBM and 26.6% ICL.



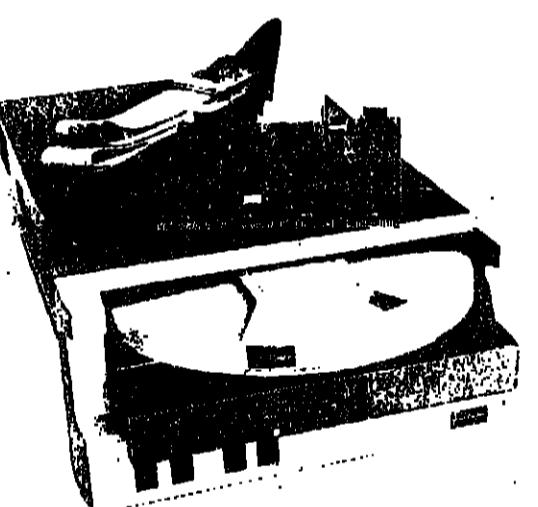
TWO Sikorsky S61-N helicopter simulators, the first designed for training commercial pilots, have been produced by Redifon Simulations; one for British Airways and the other for Helikopter Service A/S of Norway.

The BS simulator has already been installed at the company's helicopter training operations building at Dyce Airport, Aberdeen, while the Helikopter Service equipment is still being installed at Forus Airport, Stavanger.

The flight decks are exact replicas of the real aircraft, and the apparent "window view" are produced by a Novoview SP1 night

dusk computer-generated image visual system, which is based on a Texas Instruments 6800 mini. This allows over 8,000 light points and up to 200 shaded surfaces to produce airport scenes which include horizon, sky, buildings, and terrain and landing lights. And just in case, Redifon have included a facsimile oil platform model.

All major simulator functions are co-ordinated by a Redifon 2000A computer which interfaces with trainee pilots through a control loading system which is said to provide the "feel" of a Sikorsky S61-N, while audio and hydraulic equipment add realism.

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Spelling aid from TI

THE Federation children's pushing buttons that help to learn spelling plus an interesting way of learning new things, love and hate coupled together by keyboard instruments in this new spelling "toy", called Spelling II.

This micro-based unit has stored the spelling for 200 words each of which is depicted clearly in the pages of an accompanying book. In use, Spelling II selects and displays one of a pair. The child has to recognise the word and spell out the word on a calculator-like eight-digit board. At the end of each word comes back with either "right", "wrong", and after two wrongs, the correct answer is displayed.

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US oil company could take over Abacus

THERE is considerable speculation at the moment that Abacus Computers, the Texas Electronic Instruments and Computer distributor, is to be bought out by an as yet un-named US oil company, which has plans to develop Abacus into a European operation.

Abacus managing director Derek Rawe declined to comment on the speculation, but industry sources are convinced that several million

Finance proposals for small businesses

FINANCE could be more easily available to small businesses if proposals in the interim report of the Wilson Committee on the workings of the City are adopted.

The main recommendations are for the setting up of Small Firm Investment Companies, and a government-backed loan guarantee scheme. The SFICs would be similar to unit trusts and would provide a link between the investing public and small businesses. Investors who buy shares in an SFIC will be able to gain special personal tax relief, and the companies will use their funds to buy shares in small businesses.

ICPC suggests that it is better for small companies to get finance from the clearing banks using a government-backed loan guarantee scheme appeared to be more acceptable. However, a warning was sounded by the Industrial Commercial and Finance Corp. It believes that large loans could create financial problems for some small companies which may find difficulty in meeting the loan repayment conditions.

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The Wilson Report made 20 recommendations in all, including a proposal for an English Development Agency similar to the Small Business Divisions of the Scottish and Welsh Development Agencies.

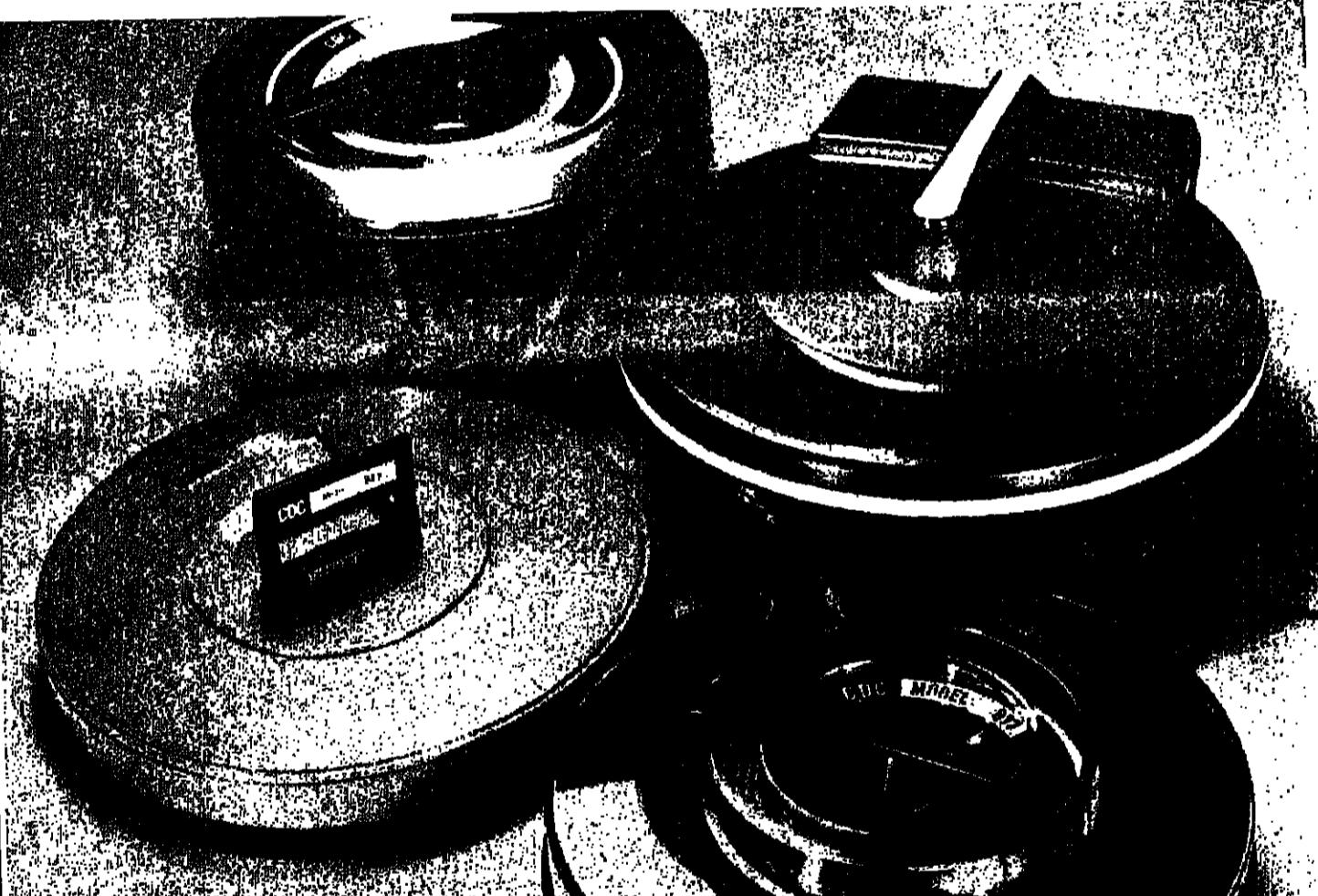
The Financing of Small Firms, Interim Report of the Committee to Review the Functioning of Financial Institutions, HMBO £1.75.

UK marketing deal

INTELLIGENT disc controllers for Digital Equipment, IBM Series 1, Data General Nova, Hewlett-Packard 3000 and International computers are now being marketed by MSC Microcomputers (Europe) Ltd.

Micro standards

SOFTWARE engineering standards for microprocessors in telecommunications applications is the subject of a conference to be held at the IEE, Savoy Place, London tomorrow (Friday).

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Further information on both courses is available from the City University Business School, 196 Gower Street, London WC1E 6BT, Tel: 01 580 4222.

Why ops rooms need better equipment

By Focus

THE world of accessories and ancillaries is one which seldom gets the attention and exposure it deserves. This all too typical practice of sweeping the subject under the nearest loose floor panel, however, is not to be recommended.

The elimination of all possible software bugs is to little avail if the dust bug is allowed to roam freely within the machine room.

Damage from spiking is not limited to computer room floors from silletto heels. Power fluctuations can put paid to a lengthy processing run as easily as an air-conditioning plant shut-down.

As Bernard Allen, the Computer Weekly resident Op Spot, would no doubt agree, the initial layout and design of the computer room is as important as the choice of operating system. Not all ops are of John Travolta type dimensions and flexibility.

Bernard Allen would also very probably endorse the typical budgeting facts of DP life. When costing the new system, DP management make generous allowances for both mainframe and software. This allowance could well be in the region of plus 20-45%.

But when it comes to ordering that much needed replacement burster/decollator, such cost flexibility disappears. After much debate, discussion and reflection, approval is granted to purchase the standard model—the de luxe model being ruled very much out of court.

Also out of court and sight are such items as tape and disc racks. Such equipment as is in

current use was probably the pride and joy of earlier ICT installations and should have been pensioned off several decades ago.

There would seem to be scope in this region for some enterprising memory manufacturer to offer some fringe benefits. With each Storage Technology label top, a new disc cabinet will be.

Very often a visit to the computer installation is equivalent to a trip back in time. Amidst the gleaming mainframe leans a dejected operator's chair, battered trolley and waste bin which itself should have been consigned to the corporation waste dump.

The false floor also boasts a false surface—several layers of congealed grease and grime from earlier generations of chain-driven line printers and CPUs.

Even so, the environment of the computer room is often admirable when compared to the remainder of the installation. Behind every computer room lurks a plant room.

Here one can view a collection of old and redundant machinery which would be a pride of any science museum. Sorting machines, nudge tape splicers, both no doubt being preserved by earlier breeds of DPMs just in case.

The "just in case" selection includes boxes of multi-coloured punch cards and files stretching back to NCR 500 visible record computer days.

Amidst the general clutter are sited the vital elements of the computer installation—power supplies, air conditioning and humidity controls and fire detection apparatus. Not far away should be the stand-by generator.

All too often though, standing-by any of this assorted gear is a task requiring much in the way of agility and torches. It is an area where even the most liberated female would be loath to visit without adequate protection.

Likewise, the Computer Users Year Book—the one-volume industry reference bazaar—has seen fit to omit its regular security section.

Such non-action is regrettable. Vigilance and determination is ever more necessary, given the vulnerability of many computing systems.

The DP installation must be made safe from sundry marauding vandals, terrorists and saboteurs from the outside, and deliberate aggro from the inside.

Each and every DP installation, as was recently recommended by a speaker at an Institute of Data Processing Management meeting, should

Accessories and ancillaries usually have a low priority in the DP budget in most installations.

Topics for the agenda could well include:

- Headcrashes. Not all headcrashes are caused by careless handling or vibration. Dust particles have noted affinity with the best maintained disc drives. Elimination of both threats is to be encouraged. Regular servicing of both drives and media should be as routine as that of air conditioning trunking.

- Records. A regular compilation and indexing of all records is advisable. Files, surplus to immediate requirements, should be consigned to the off-site storage care of such security warehouses as Safestore in Greenwich.

- Cleaning. Cleaning operatives should be instructed to treat all equipment with respect. Washing down the CPU with detergent soap may be only a minute's work. The subsequent reclamation period will be more prolonged.

- Stationery. A full-scale reappraisal of all stationery supplies and suppliers should be triggered. The current tendency to use multi-purpose printed stationery should be encouraged. The continual changing of pre-printed forms on the line printer is a continuous operating cost factor. Likewise, buying in bulk at a competitive price could well prove to be the week's good cause.

- Communication. A direct communication link between DPM, control and ops room should be as standard as the modem interface to the factory floor and warehouse.

Unfortunately, environmental improvements are not likely to feature until such time as DPMs are appointed with an operating background.

Should the systems team require a new programmable desk-top calculator, the authorisation is given without delay. Should the programming department require more comfortable chairs, then they have only to ask.

Should however the ops manager hesitantly request a new work scheduling chart, a full-scale inquest will be held.

What, it may well be asked, is wrong with the existing system of coloured memo cards? In any case, a wall-chart would only confuse the data preparation supervisor.

Additionally, space would have to be found for the BASIC calendar and NCR Snoopy print-out plus the safe key peg.

All too often ancillaries and accessories are the last in the DP line. Resources are only grudgingly conceded. Preference is given to making-do and mending rather than replacement.

Tape, string and glue are standard tools of the trade. It is certainly about time that fresh light and attention was cast into the long neglected corridors of power.

Meanwhile a start can be made on the installation rest room. Very often a relic of earlier times, this is one area where a little thought, time and expense will generate considerable rewards.

After all, it is hard to promote healthy grievances from the depths of a comfortable chair with vending machine and copy of Computer Weekly close to hand.

Tories play Information Minister

From front page posed to revise the Employment Protection Act to allow companies to take new measures without incurring liability and joint efforts with the Office of Fair Trading are recommended to encourage demarcation but penalties on employers release surplus labour.

Tax changes are proposed to allow the enterprise to benefit from the fruits of success. The Office's monopoly will be changed to allow companies to add message carrying services.

Regarding the National Enterprise Board and its office report says "We will ask the NEB to return valuable assets to private ownership as soon as possible". Innos and Nexus will remain until they are "well-established", and then as independent commercial operations.

Commenting on the report, Lloyd told Computer Weekly: "It shows how important we think these issues are."

The report will be used in formulating the party manifesto, but it is committed to the front bench.

Labour MP Eric Eason said he did not think the issues would feature election, although he would see them raised, as he and several other issues "fit in" for this sort of dialogue between elections.

Computer Weekly.

Other recommendations include the introduction of a postal electronic mail service, Freedom of Information (this is unlikely to receive much support); internal agreements to protect trading of information commodity; and the removal of restrictions by law, union or trade association on the establishment of markets or services, such as online news banks.

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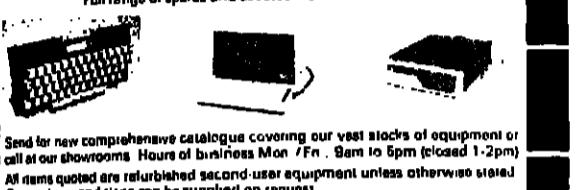
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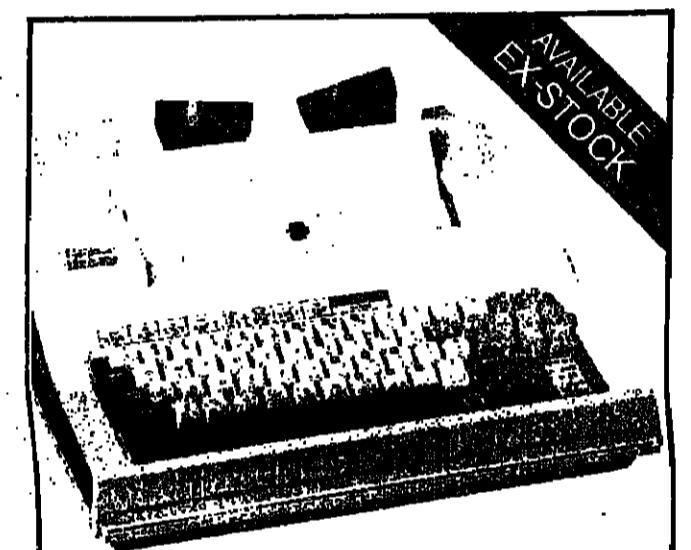
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TEXAS INSTRUMENTS
LIMITED

Electronic ghosts, the merging of human and non-human minds, and the devastating power of information mishandled, shape much of this, the third of our five-part series Futureview in the US.

Talking to Futureview, Editor ROBIN WEBSTER, the US science fiction author NORMAN SPINRAD discusses the world of tomorrow with much attention to the political aspects of control by technology. Pondering the electronic wonders to come, he does not forget the darker side of their application.

Many of Spinrad's novels have a prominent political theme and

among these are Men in the Jungle, which deals with a ravenous alien race that survives by cannibalism of the young who are bred and herded in government camps; and The World Between, which tells the tale of two groups fighting for control of the media channels on earth, which is the media hub of the galaxy, under a government that controls mining and energy production for profit.

The final two parts of the series will feature Lester del Rey's

Fred Pohl.

Merging the 'minds' of Man and machines



SPINRAD: "In the future, technology becomes the slave and everybody is the master..."

these things are inherent in the technology itself, it's what people do with it."

And among these "people" could have been one of the most sinister and frightening figures in history or any century has seen, as Spinrad explains.

"Just imagine Hitler had access to the current technology with regard to television and computers," he said. "What he would have done with it would have been to make Nazi Germany even more efficient and horrific than it was. If he had been able to use the 'tube' instead of just radio and mass rallies, it wouldn't have taken him so long to take over Germany.

"He could have done it in a 13-week TV season. Thirteen parts and he probably wouldn't have been cancelled after six weeks!"

People's uniqueness would have been used against them too.

"I don't think that any of

Daffy Duck, as speculated by Ben Bova in the first of his series (Futureview October 1978).

"With Qube you can have a box on your set with seven buttons by means of which you can give one of a number of responses," he explained. "Now they are using it mainly for market research, instant programme ratings and that sort of thing, but there's no reason it can't be used for voting for instance. Instant electronic plebiscites for the electorate of representatives."

What would the ramifications of this be?

"It will have drastic effects," replied Spinrad. "You can have a political campaign, for example, which can be that each candidate will channel full-time to do whatever they want, and there is instantaneous electronic voting by means."

Maybe this would cause source of control to gravitate into the possession of the people instead of leaving it to government.

"Well, if you see that kind of hardware in a democratic context, where the goal is to try to make things more democratic, think it diffuses power," he said.

"Apply the same hardware to a totalitarian state and you have very, very heavy mind control."

Despite this spectre, Spinrad believes that the very fact that there is such a plethora of channels in most locales in the US, plus the fact that geo-political reigns in the industry currently puts the media under heavy governmental control.

On the relation of politics to technology in the future, he said that work as valued by itself, in both capitalist (governed by the market) and by government control.

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● Continued on page 19

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The kind of on going technology we have on this planet has only evolved here once...'

● From page 18

work ethic) and communism (from each according to his ability, to each according to his need) will no longer be relevant in our computer-based society. Rather than become a philosopher or artist with more leisure time too, the average person will sit in front of his television set getting madder and madder and madder."

Furthermore, "If you get rid of any function of human beings that can be taken over by machines, or that can turn them into machines, people become more human and can concentrate more on human matters. What automation is replacing is in fact the worst jobs imaginable. Who wants to work 40 hours a week turning the same bolt on an assembly line, which is something a machine can do? All this does is turn that guy into a machine, so I don't think that getting rid of his function is going to make him less of a person."

"But it's going to leave him with nothing to do, and that is a big problem as well. The situation there seems insoluble." What about retraining and re-integration elsewhere?

"A guy who spent 20 years turning that one bolt on an assembly line is not going to become an astronaut or a computer programmer or anything like that," said Spinrad.

"In fact, fewer and fewer people will be able to create more and more goods and services until a theoretical limit is reached and nobody will have to work and everybody will have everything. I don't know if that means everybody is redundant."

"On the other hand, in a positive way, you can say that one of the highest cultural societies we've had, the Greek civilisation and they had things like the aleopole. This was a metal globe with water inside it and a fire under it and a nozzle on either side so that as the steam built up inside the thing it whirled around. Essentially a prototype steam engine. They never made the connection, they never used it for anything."

Addressing himself to the relationship of the individual to this master society, Spinrad talked about the possibility or even non-potentiality of robot genius, recalling a meeting with Buckminster Fuller.

"According to Fuller," he said, "the human mind can work by intuition . . . it can synthesise conclusion from insufficient data. In other words, it can come up with synergistic interactions that are interactions of the system as a whole and that are not deterministically decided by the input. I don't know if you can build a computer that can come up with solutions that are not mathematically inherent. In the data you feed it - at least Fuller didn't think so."

Like Bova, Spinrad does not ignore the possibilities of computer-boosted humans.

"With computers being broken down into really small packages for specific functions, I think we will go more towards the cyborg concept where the human brain is interfacing with all these electronic aids. An example would be a kid having a little computer which he takes to school in his pocket. That doesn't mean that the computer is taking him over, it means that he is plugged into some of the advantages of being a computer in a sense."

While it took millions of years for man to evolve, in terms of other species that is rapid advancement indeed. But from the simple pre-hominid creatures to our intricate, structured society, our innate, hereditary character has made life abundant.

There is a story I did called 'Riding the Torch', and it features a society that set in the future of space ships where everybody has a kind of transceiver implanted into his brain which enables them to interface with each other.

through a computer network. "Among other things, this means full-sensory art forms and there are interesting sexual implications. The computers have banks of everything from information to instant entertainment access: a form of empathy. But the computers are not the masters of the people."

At present, it appears that technology, as Asimov concluded in a previous interview (Futureview, December 14, 1978), protects us from the "real world" — a borrowed-time effect prevails.

"We have created a need for technology," said Spinrad. "One answer to the question 'Why does man need technology?' is that if we got rid of all of it two billion people would be dead inside of three months. That's one good reason."

"We simply cannot support our current population level or current standards of living without this technological base. We wouldn't be able to feed people, clothe them, house them, do anything."

"And a further theory is that man didn't invent tools, tools invented man (Futureview, November 23, 1978). You never had humans without technology, really. It's just a question of the level. Termites build termite hills, ants build anthills, and people build technology. We just wouldn't be what we are now without it."

"While Spinrad sees brain amplification and other marvels leading to extraordinary powers becoming ordinary in our time, at the same moment he is able to express an ethnocentric, almost romantic view of science. He says: "An interesting thing is that the kind of ongoing technology we have on this planet only evolved here once. There was the classical Greek civilisation and they had things like the aleopole. This was a metal globe with water inside it and a fire under it and a nozzle on either side so that as the steam built up inside the thing it whirled around. Essentially a prototype steam engine. They never made the connection, they never used it for anything."

"In the future, technology becomes the slave and everybody is the master. However, what you do with people who do not have the intellectual capabilities to get on, I don't know."

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There is a story I did called 'Riding the Torch', and it features a society that set in the future of space ships where everybody has a kind of transceiver implanted into his brain which enables them to interface with each other.

"Concerned with his own mortality, he wants to rule his race after death," he said. "So what he does is construct a great computer, programming it with his personality as close as he can, so that it will essentially be him acting as the decision-making element after he's gone. Then he further programs the computer so that it will control the genetics of the race so as to make a genotype: all the future members of this race will then conform to his genotype as closely as possible."

"So there is this alien civilisation and it's hard to say who is really running it. Is it the machine or is it the electronic ghost of this guy?"

1. *The Men in the Jungle*, by Norman Spinrad, published by Sphere, 95p.

2. *The World Between*, by Norman Spinrad, to be published by Jove Books in the US in April.

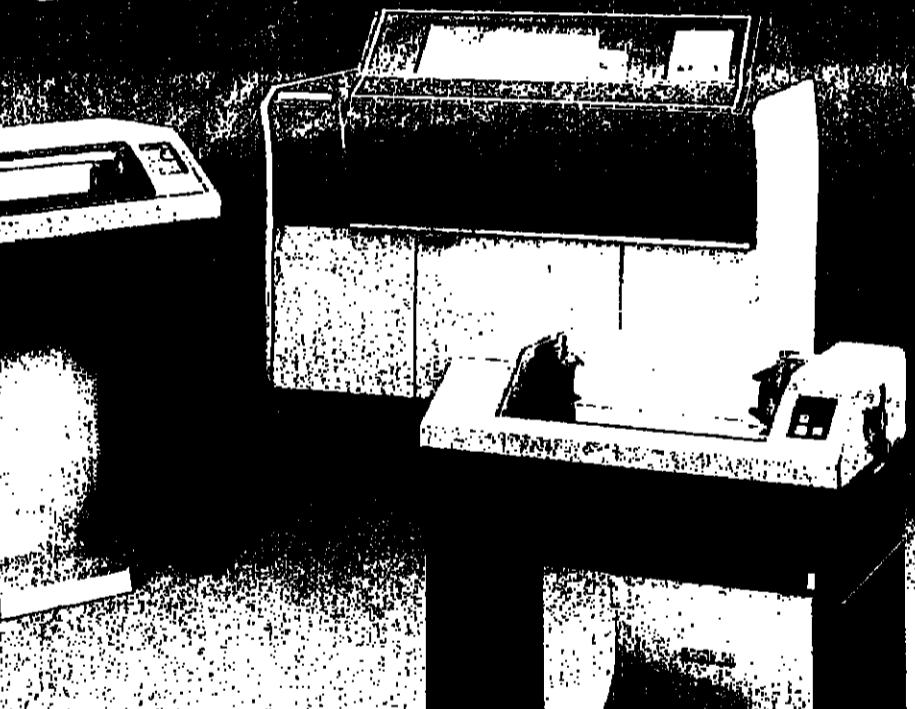
3. *Riding the Torch*, by Norman Spinrad, published in *Threads of Time* anthology by Fontana Paperbacks, 80p.

4. *The Solarians*, by Norman Spinrad, published by Sphere, 95p.

SPINRAD: "The Aztecs built a tremendously complicated civilisation, but never hit on the wheel. They had toys with the wheel, but it never dawned on them to make a cart with it."

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A decision-maker that cuts out the woolly thinking

DESPITE the invasion of advanced computer technology into almost every aspect of business life, there remains one activity which is still entrusted entirely to the illogical and muddled brain. This is the decision-making process.

Computers have made a major contribution by improving the quality of information available to decision-makers, but the actual decision itself is still made in the traditional esoteric fashion.

Now, however, it is possible to use the power of the computer to speed up this process, by courtesy of a retired IBM director called William Simmonds.

Simmonds has formed his own company, Applied Futures Inc of Connecticut, to produce a system called Consensor, designed to improve the decision-making process at business meetings.

It works in the following way: When a decision is called for, each participant in the meeting indicates his view via a hand-held terminal.

This terminal allows the executive to do far more than merely say "Yes" or "No." His opinion is represented as a point on a scale from 0 to 10, with zero meaning "Adamantly against" and 10

meaning "Enthusiastically in favour."

Thus the feeling of a meeting can be assessed far more accurately than on a mere show of hands.

But this is not all. Another scale allows the executive to register the extent to which he feels qualified to make the decision, in terms of background

There are a number of by-

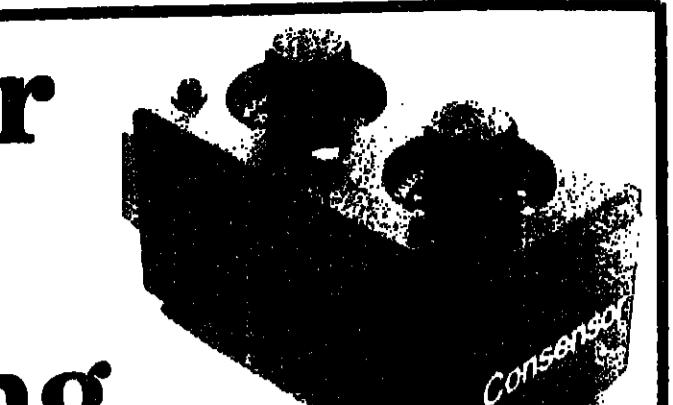
A retired IBM director, William Simmonds, has formed his own company, Applied Futures Inc, of Connecticut, to produce a system called Consensor, which is designed to improve the

knowledge, enthusiasm or other agreed criteria.

This scale is calibrated in percentages, and there are five options ranging from 0 via 25, 50 and 75 up to 100. Zero in this case might mean that the executive had no background knowledge at all on the subject under discussion, while 100 would mean he was an expert.

This second input is used as a weighting factor to modify the first.

The results are calculated and displayed in the form of a histogram on a VDU. This allows the meeting to see at a glance the range of opinions on the subject in question.



The Consensor Model 3000 terminal, which was displayed to the public for the first time at the Wescon show last autumn.

Thus Consensor has both a quantitative and a qualitative effect on the decision-making process. Its justification in terms of cost is in the executive time it saves, and this is highlighted by a special display on the screen.

The system has been refined over a number of years, with the latest version, the Model 3000, introduced in 1977, and displayed to the public for the first time at the Wescon show last autumn (CW, September 21, 1978).

It is supplied with 17 terminals at a price of \$15,000.

Options include additional terminals up to a total of 100, additional displays, and an RS232 interface allowing the display of data from any external database on the VDU.

SSI is based in Croxley and aims to install the package in large IBM and IBM-compatible machines run by users and computer service bureaux for batch-interactive operation.

SIMPLAN, the computerised corporate planning and mailing system, is to be marketed in Western Europe, the Middle East and Africa by Social Systems International, a new company formed by Lowrance Computer Service and the US-based Social Systems Inc.

SSI is based in Croxley and aims to install the package in large IBM and IBM-compatible machines run by users and computer service bureaux for batch-interactive operation.

Another rather different effect is that it encourages people to participate. Everybody's view is taken into account, not just of those who shout loudest.

For potential customers who think the system could be useful but do not wish to make such a large investment without further proof, Applied Futures offers a deal whereby Consensor can be leased day-

Industrial robots research

A JOINT international research project aimed at the development of the next generation of industrial robots is underway in the Lanchester Polytechnic, Coventry and the Michael Pupin Institute, Belgrade.

The Department of Systems and Control at Lanchester Polytechnic has been working on microcomputer control systems as well as developing an industrial robot. The Michael Pupin Institute has complementary experience of the mathematical analysis and control theory associated with industrial robotics.

The customer list includes some impressive names, such as AT&T (which has three systems), Xerox, Union Carbide and DuPont.

As yet, marketing has been confined to the US, but the company has now appointed a UK representative, Matrix and Applied Decisions, of London SW7, and expects to deliver a demonstration system to them in the summer.

Additional freedom of movement, for example grip, will enable the robot to move objects in restricted spaces without outside guidance.

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Interestingly enough, both the new CTL and Prime 32-bit series start at a lower basic price than the old 16-bit models that they replace, and Prime enters the OEM mainframe chassis market for the first time with its new Prime 450.

CTL continues to market the old 16-bit 8050 and its dual-processor version 8070 alongside the new 32-bit 8020 and 8040.

It is taking users just as long to develop or convert applications programs for a new OEM micro or mini when they switch to it, especially if they are industrial users programming real time applications at assembly language level.

So far only the Intel 8086 has appeared, together with its single board computer version the SBC 88/12. It was announced in June, 1978, and deliveries began in November.

But the Motorola M68000 and Zilog 28000 remain unannounced except by conference speakers. Even the Intel 8086 is not yet available in a boxed OEM and system markets. And they are relying on these machines, or packaged systems based on them, for the greater part of their turnover.

Despite the claimed better hardware performance/cost ratio, greater direct addressing range, and easier configurability in multi-processor configurations Intel's SBC 88/10 has few OEM customers converting from DEC LSI-11 or Data General Micronova boards.

Its customers are mostly OEMs who had to convert their applications programs anyway from an older minicomputer system that they had outgrown. DEC's PDP-8 range for instance, of whose manufacturer had left the market.

DEC is significant that the only two 16-bit word computer manufacturers to have announced 32-bit processor models are competing in the 16-bit minicomputer market across the board, but it has long done so as a fully fledged minicomputer manufacturer in its own right.

Circuit integration densities on semiconductor chips are continuing to quadruple on average every two years, and market prices for given processing power and memory capacities to halve every year.

At the top end of the minicomputer market, the much heralded 32-bit word minis have been equally slow to appear. Contrary to many predictions, no other leading minicomputer manufacturer active in the OEM single board computer and mainframe chassis markets, followed Digital Equipment in announcing a 32-bit model in 1978.

Data General announced instead the Eclipse M600, a 16-bit floating-point calculation throughput is boosted by a product range.

If this pressure somewhat attenuates in forcing minicomputer manufacturers to both cut prices on their existing output of 16-bit word minis, or offer more powerful 32-bit models at the same prices.

It is also significant that DEC should have evoked a much keener market response with its 2020, than with its more powerful VAX-11/780 announced six months earlier.

Although using the typical minicomputer bus-based architecture, thus proving the traditional minicomputer manufacturers' last defence of their established positions on the 16-bit word computer market, they have nonetheless steadily continued to enhance it throughout the last year.

These were Computer Technology Ltd with its new 8020 and 8040, and Prime with its new 80 Series. Another mid-range maker, Harris Computers, announced its 5300 series of 24-bit word computers with 16-bit wide access to main memory.

Intel's RM-36 32-bit mainframe monitor for its new 32-bit microprocessor and SBC 88/12, where users get software environments

introduced a fair crop of new machines and this dynamic market continues to attract new entrants. Tandem has opened up in several European countries and SEMS from France is planning to market the Mitra and Solar 16 series.

During 1978, established manufacturers

MINICOMPUTERS

THE market for real time minicomputers continues to be one of the fastest growing sections for the industry with an annual growth rate in the value of its deliveries in the 20 to 30% range, double that of the Solar 16 series.

However, predicted changes in the

structure of the market and among the leaders have failed to be fulfilled and this year the mini market is much as it was during the start of 1978. Fred Lamond looks at the contenders in the various areas and considers their prospects.

In other features in this review of the

minicomputer market, CAP's Michael Pickett looks at software development; Peter Marshall, of Perkin-Elmer Data Systems, discusses the commercial market; while Malcolm Padine, of Prime Computer, writes about the growth of mini power for scientific and commercial users.

Waiting for change in the market structure

By Fred Lamond

LAST year was to have been the year of the 16-bit parallel single-chip microprocessor. Such chips have been offered for some time by Texas Instruments, Ferranti, Data General and a number of other manufacturers, but 1978 was supposed to see 16-bit chip micros appear in the catalogues under their native mode VAX/VMS operating system that can exploit its greater power.

It is taking users just as long to develop or convert applications programs for a new OEM micro or mini when they switch to it, especially if they are industrial users programming real time applications at assembly language level.

An architecture of direct memory port links gives the older 16-bit models more throughput power than the 32-bit 8040s which have the cheaper bus architecture.

Thus, we move into 1979 with the traditional minicomputer manufacturers led by DEC still dominating the 16-bit word OEM and system markets. And they are relying on these machines, or packaged systems based on them, for the greater part of their turnover.

Predictions of a faster penetration of the 16-bit word market by microprocessors and of the 32-bit market by minicomputer manufacturers still remains limited to the narrow market area of 16-bit word single board computers sold to OEMs as sub-assemblies. Since no 16-bit minicomputer manufacturer except Data General has yet marketed a 16-bit microprocessor chip by itself, competition between Intel and the minicomputer manufacturers thus remains limited to the current sharp downward trend in hardware production costs and market prices. This has continued as predicted.

Texas Instruments is the only semiconductor manufacturer to have announced 32-bit processor models in the 16-bit minicomputer market across the board, but it has long done so as a fully fledged minicomputer manufacturer in its own right.

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Manufacturer	8-bit processors offered as:			16-bit processors offered as:			32-bit processors offered as:		
	Chips	SBC	Mainframe	Chips	SBC	Mainframe	System	Mainframe	System
A. Semiconductor component and microprocessor manufacturers									
1. Intel	8008 8005 8080 8085 8086 TMS 1000	80/10 80/20 65000 MC6800 TMS 9900	System 88/10 System 88/20	6809 68000	68/12	—	—	—	—
2. Motorola	68000	—	—	—	—	—	—	—	—
3. Zilog	2800	MC68000	—	—	—	—	TI 9900	—	—
4. Texas Instruments	—	—	—	—	—	—	—	—	—

Manufacturer	8-bit processors offered as:			16-bit processors offered as:			32-bit processors offered as:		
	LSI-11	POP-8A	—	LSI-11	POP 11 series	PDP-11	VAX 11/780	DECsystem 2020	
B. Traditional minicomputer manufacturers									
1. Digital Equipment	—	—	—	Micronova 601	LSI 4	Nova 4 series	Alpha Syrix	—	CS series
2. Data General	—	—	—	—	LSI 4	HP 1000	HP 1000	HP 200, 300	—
3. Computer Automation	—	—	—	—	—	HP 1000	HP 3000	—	—
4. Hewlett-Packard	—	—	—</td						

MINICOMPUTERS

TODAY'S minicomputers are crammed tight with some of the most complex software imaginable. How will things change in the future?

Initially, the development of software for minicomputers followed the same path as did software development for mainframes a few years earlier, and incidentally we'll soon be saying the same thing about microcomputers.

In many ways, the early mini was not much different from the forerunners of the mainframe, except for the technology.

The minicomputer found life as a piece of laboratory apparatus, and a crude assembler was all the software its early users needed.

But as more and more users developed the skills to put these machines to work at tasks of ever-increasing complexity, the higher became the users' expectations.

Hardware developed and so did the software, with the mainframe setting a target of performance on which the mini manufacturers could keep their sights. Just as had happened for mainframes, large, complex operating systems were created and high-level programming languages became the norm.

Since about the middle of the decade, we have seen a crisis developing in the mini's world, a crisis brought about by the natural barrier presented by the mini's architecture.

The standard word length for a mini has had to be 16 bits, with a few exceptions. Indeed, in many people's book, this is the defining criterion for membership of the mini club.

But the word length restricts two important features: the values that may be held and the size of directly addressable storage.

In 16 bits, we may hold a cash amount not much greater than £327. True, if we use double-length storage, we can hold upwards of £2 million but for most minis, 32-bit working requires multi-instruction sequences, considerably reducing their efficiency.

The 16-bit word limits the directly addressable storage to 65,536 words, or in some architectures, to half that figure.

The consequence is that software of steadily increasing complexity is rapidly reducing the efficiency of minicomputer

systems and users are finding that new releases of operating systems and support software, incorporating enhanced features, actually run more slowly than previous releases.

Attempts have been made to overcome the addressing limitations, often copying mainframe techniques - base and limit registers, page and relocation registers, independent data and instruction domains, virtual storage, swapping - each scheme imposing its own particular burden on an already overburdened operating system.

The consequence is that software of steadily increasing complexity is rapidly reducing the efficiency of minicomputer

The days when computer software is needed to overcome hardware deficiencies are numbered, according to MICHAEL PICKETT. He believes that software for mini computers will have to be functional and oriented towards the presence of applications where complexities are matched to the mini's capabilities. Pickett is a senior designer in CAP's industrial systems group. He currently represents CAP on the DoI team reviewing the Steelman language and is a member of the BCS.

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Upwards expandable from 1 user to 32 simultaneous users - no HW or SW redundancy	<input type="checkbox"/>
Data transfer capability up to 200000 bytes/second simultaneously with processing	<input type="checkbox"/>
64 peripheral channels in total.	<input type="checkbox"/>
8 DMA Channels.	<input type="checkbox"/>
Standard CPU features of multi level interrupt, direct memory access, memory partitioning, control panel, real time clock, auto start/stop, mass fail detect, mains fail restart, teletype and pulser interfaces	<input type="checkbox"/>
As an intelligent terminal it can	<input type="checkbox"/>
a) talk to the central machine	<input type="checkbox"/>
b) support interactive users	<input type="checkbox"/>
c) run compiled Basic	<input type="checkbox"/>
d) fulfil a, b, c, d, simultaneously	<input type="checkbox"/>
As an ICL FEP (7903) it can run up to 32 terminals and drive interactive BASIC simultaneously.	<input type="checkbox"/>
Auto dial - auto answer telecommunications interface available.	<input type="checkbox"/>

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MINICOMPUTERS

Only the dedicated can survive onslaught

ARE the 1980s to re-write the end of the traditional David and Goliath story where innovation and daring overcome the forces of propaganda and size, or could Goliath this time win the day?

As the computer industry reaches the end of another decade it is pertinent to reflect upon the impact that the machines it produces, in ever increasing and eagerly accepted numbers, have had upon the business sector of the community in the last few years.

Much of this impact can be attributed directly to the manufacturers of minicomputers.

It is now clear that the long accepted definition of minicomputer no longer applies. Where once this prefix of mini implied limitations in both hardware

and software it now applies mainly to cost and then not always so.

As LSI circuit technology constantly advances and the price/performance ratio of minicomputers improves, leading manufacturers are producing ever larger systems to the point where memories of 1 Megabyte and larger abound.

Driven by a need to physically address such memories there is a definite move away from the traditional 8- or 16-bit word of the early mini to the 32-bit word of the bigger brother.

The increasing cost of maintaining this lead coupled with a natural desire for expanding markets and greater profits has led to a gradual emphasis of their activities into commercial data processing.

By a studied adoption of a packaged business system con-

cept, the mini manufacturer is fast becoming recognised as a supplier of not only processors but peripherals and system software as well.

Many companies, by careful acquisition, now have a complete low cost system manufacturing capability which is contributing to the enormous success that minicomputers are currently enjoying.

The traditional third generation business computers offered by the mainframe companies were invariably large batch oriented systems taking their data input from cards or tape for validation and subsequent file update.

The cost of moving to user orientated video terminal systems was normally highly expensive and complex.

2200 MVP.

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Wang's 2200 series of computers covers 80% of the market's needs and the MVP is one of the latest processors in this series.

The multi-programming 2200MVP supports up to eight terminals and can offer 256 Kbytes of main memory and 80 Mbytes of disk storage. It can communicate as part of a networking

with most mainframes, and like all Wang computers it allows easy expansion. Find out about the 2200 series and its potential for your applications. There could be much more happening out there than you ever imagined.

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Today's relatively low cost of



From page 21

Instead of entering the difficult 32-bit word midcomputer market, most mini manufacturers are seeking to add value to their hardware output by the simpler method of packaging their existing 16-bit word minicomputer ranges into complete configurations for specific markets, and increasing the share of these packaged systems in their total turnover.

The small business and distributed processing markets remain the most receptive to these packages and competition has continued to grow.

GEC's lead of several years ago in packaging its PDP-8 and PDP-11 series into "datasystems" was followed in 1978 by Data General with its CS series, General Automation with its DS

series, GEC Computers with its 4060 and 4062, Digico with its Consort, SEMS with its SIS series, and, in West Germany, Siemens with its 6,000 series.

DEC for its part launched two new types of PDP-11-based packages during 1978, the MINC-11 series for the industrial automation market, and the PDT-11 series of programmable LSI-11 controlled data terminals.

The heavy investment by systems houses and industrial users in applications software for existing minicomputer ranges has also prevented the general purpose system manufacturers

from making a greater impact on the OEM minicomputer market, with their later 16-bit models.

All the leading mainframe makers have manufactured 16-bit minicomputers for quite a long time, for use in their own front-end communications processor, remote intelligent terminal controllers, and small business computers.

In 1977 they were joined by Univac when it took over Varian Data Machines and its V77 series. So far no other mainframe has joined them.

When IBM launched Series I in October, 1976, it was widely predicted that within three years the company would have overtaken both Data General and Hewlett-Packard in its minicomputer sales, and be second only to DEC.

This has not happened, unless one counts the System 3, 32 and 34 business systems among IBM's minicomputer deliveries, in which case it has been Number 2 in minicomputers already for several years.

The OEM sales have mostly been to existing users of its earlier System 700, and for private packet switching networks, especially in the US.

Competition between the leading mainframe manufacturers and the traditional minicomputer manufacturers thus remains confined to the one market segment where it has already existed for quite a considerable time — multi-terminal transaction processing, small business computers, and distributed processing systems.

In this respect, the Series I competes more with the other IBM products — 3705 FCP, 8100 Information System, Systems 34 and 38 — than with

Little new competition

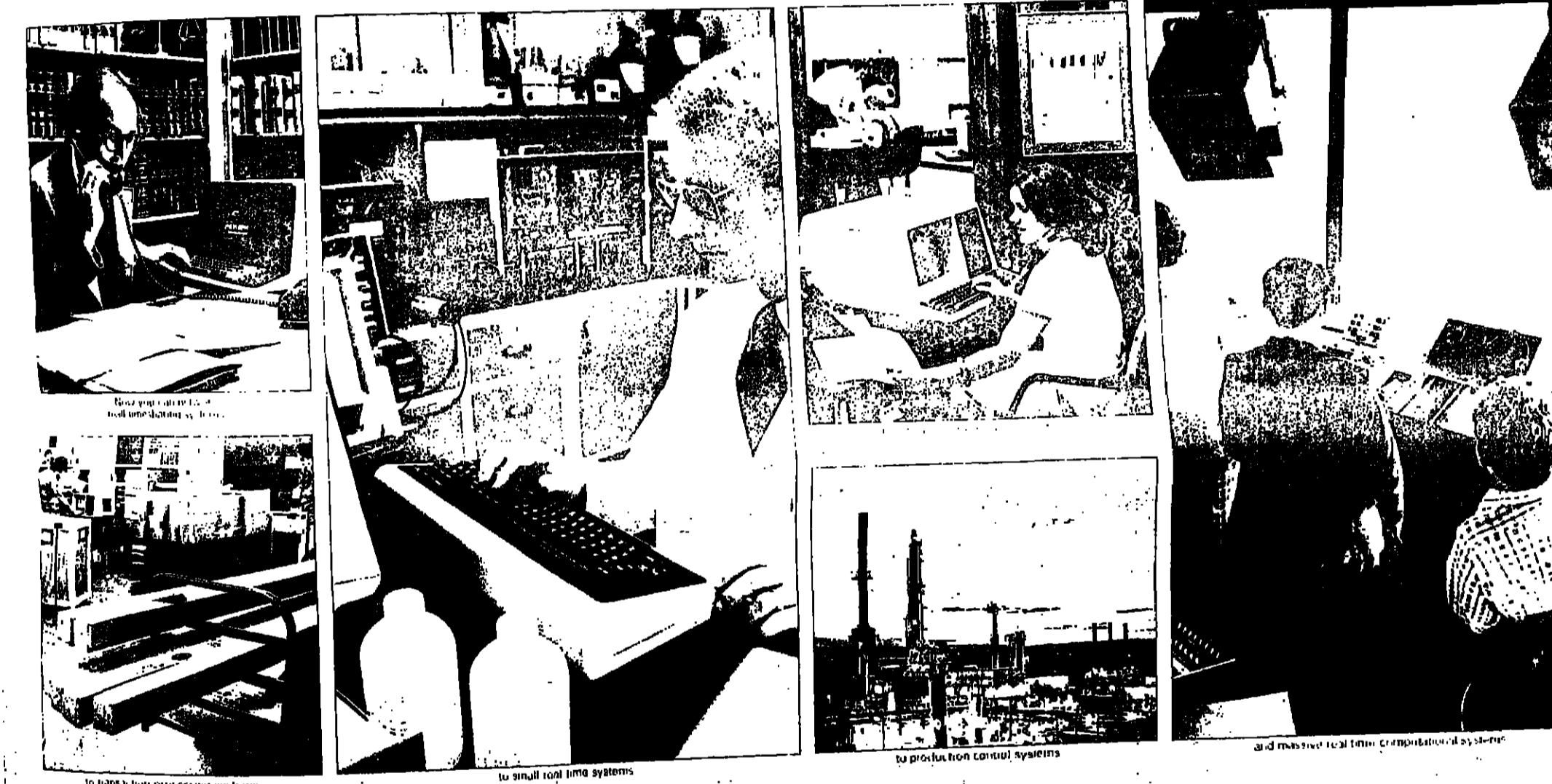
MINICOMPUTERS

other minicomputer manufacturers.

Honeywell is actively developing its Level 6 for both the small business computer and the OEM markets, but is achieving most success with it in the former.

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Control is important, and DECnet is the best way to gain control and exercise it.

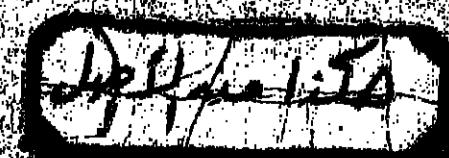
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families of protocol adapters, you can tie non-Digital Equipment computers — including large mainframes — into your network. That network may be configured in a range of topologies — hierarchical, ring, star — matching controls to your management or organisational style and needs.

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The low-cost way to mainframe power

By Malcolm Padina

MINIS and mainframes. The distinction between them both in size of processing power and market place becomes more blurred every day. Just as the four-bit microprocessor found in pocket calculators was the stepping stone to the more versatile and commercially acceptable 16-bit microprocessor recently launched, the minicomputer today is doing the mainframe job of eight years ago.

To quote a study carried out by consultancy Wootton, Jeffreys and Partners in 1971, "the results (of the study) suggest that for a small fraction of the cost of a large computer, an IBM 370/145 or ICL 1904S, for example, one can buy a mini

capable of offering a similar performance."

The mainframe manufacturers have accepted the challenge of the mini. Prices of mainframe processing power have dropped significantly over the past two years to counter the mini challenge.

At the same time mini manufacturers such as Prime have developed applications software to compete as suppliers of computer facility over the whole computer marketplace.

For commercial data processing applications, minis and mainframes, soon to be joined by the mature micro, compete together. But the scientific marketplace is still dominated by the minicomputer.

as 24 billion bytes.

It was the scientific marketplace that leapt at the opportunity to buy and use these fast, small computers that offered lots of processing power without the high overheads of the application software so carefully developed for the commercial data processing markets by the mainframe companies.

Scientific users were interested in the hardware for its own sake and the low hardware cost allowed them a good base to build on their own software — and software development has never frightened scientific users. Every minicomputer manufacturer had its roots in scientific computing.

And it is the important feedback obtained from this marketplace that the demands put upon minicomputer suppliers to satisfy the scientific community that have led minicomputer suppliers to develop in three crucial areas.

Crucial because these three areas have enabled the minicomputer suppliers to make a powerful and effective attack on every branch of data processing and pose a threat to the mainframe companies.

These three main areas are:

1. In real time multi-programming environments where scientific users demanded robust multi-user program development systems with a low level of operating systems overhead;
2. In supplying a lot of cheap power to cope with the large programs traditionally involved in all branches of scientific computing; and,
3. In flexibility of programming languages designed to deal efficiently with real time computing.

The scientific community

typically requires computational facilities via systems that will simultaneously support batch and real time, local and remote working, a wide range of, and large numbers of, terminals — whether they be teletypes or graphics terminals, and support printers, printer plotters and plotters.

A minicomputer whose

hand is held by the user

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Appointments

CHRIS PRIER
Assistant Classified
Manager
01-261-8028

LONDON
Eddie Farmer 01-261-8027
Mark Williams 01-261-8019
John Farmer 01-261-8028
Ken Watford 01-261-8454
01-261-8174

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3975-3985

4000-4010

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WE NEED:

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PROGRAMMERS

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with hardware and software knowledge and 3 years' experience on minicomputers with a knowledge of automatic testing equipment.

Based in Central Europe, you will enjoy travel opportunities, large company benefits, equity participation, permanent Health and Pension schemes.

If you have any of the above qualifications or experience in software/telemetry or scientific systems, contact Derek Ashley or Penny Bailey

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£7,000

On behalf of a leading British Engineering Company we seek candidates for the above appointment which is based at a major Manufacturing Unit on Humberside.

The successful candidate will be responsible to the Data Processing Manager for (1) assisting other Managers in determining the information requirements needed to improve planning direction and control of the Organisation. (2) directing the design and justification of computer-based systems that will meet with such needs, and (3) reviewing the progress of such projects until they are in production.

Generous assistance with re-location will be provided.

Please write for copy of Job Description and Personal History form:

Chief Executive
Aline Recruitment Consultants
Albion Chambers, 1 High Street
Leighton Buzzard, Beds.

SALES PERSON

—PERSONNEL
SOUTH COAST

Thriving Systems House on South Coast seeks dynamic and energetic sales person to sell contract services.

The successful applicant will have at least 4 years' experience of the Data Processing Industry and a proven record of successful selling although not necessarily in relation to personnel services.

A generous remuneration package will be negotiated. Applications should be made in writing, and should include details of all previous employment related to sales and data processing.

Box 101B, Computer Weekly.

Software Systems Specialists!

...bring your knowledge and experience of Operating Systems and Network Software to ICI in Cheshire...

Network Software salary negotiable

At ICI Pharmaceuticals Division headquarters in Cheshire we operate a dual processor Burroughs B6700 (upgrading to B7800 is planned), with over 100 terminals with all the large systems software and hardware you'd expect... especially in one of the country's largest pharmaceutical research and production operations.

There is a vital and continuing need to provide on-line systems software support and that's where you come in. We currently require Systems Specialists in the following areas:

Operating Systems salary up to £7,500 per annum

The successful applicant will be responsible for Operating Systems Support; the provision and support of operational utilities, system performance and monitoring, hardware evaluation, and general advice on procedures, etc. Experience of Burroughs large systems, on-line systems and Algol is essential and knowledge of Cobol, DMS2, MCP and systems programming is desirable.



We're successful because our staff are

computing itself develops, so do they.

Over the past year Data Logic has grown dramatically in size, in scope of work and in reputation. Our expansion has meant unrivalled opportunities for career progression. We are not prepared to promote people before they are ready for it. But when they are ready — and we give all the assistance we can — the positions as senior programmer, senior analyst, project manager and consultant will be there waiting for them.

The reason is simple. We know that we are successful only if our staff are.

Senior Software Staff

(Ref PS/01)

For mainframe, minicomputer and mixed processor systems, usually supporting terminal networks. Increasingly Data Logic's turnkey projects involve minicomputers at multiple sites.

Applicants must have at least five years experience including some work in consultancy, system design or team management. Substantial knowledge is required of either high level language or assembler on any leading mainframe or mini. Salaries will be in the range of £4,500 to £6,500.

Vacancies exist in our Greenford, Birmingham and Manchester offices.

For sales and engineering support roles within Communications Products Division which markets the INTERTEL range of modems and Network Control Systems.

Applicants should have experience either in sales support for data equipment or in design for digital and analogue systems. A degree or HNC qualification is desirable.

Base location will be in Central London but high mobility will be essential and a car will be provided. Salaries will be in the region of £6,500.

There are vacancies at our Greenford, Birmingham and Manchester offices.

Programmers

(Ref PS/02)

For both mainframe and minicomputer projects which include commercial applications, monitoring and control, and scientific analysis.

Applicants should have at least three years programming and/or analysis experience in high-level language or assembler on any leading mainframe or mini. Salaries will be in the range of £4,500 to £6,500.

Applicants should have experience either in sales support for data equipment or in design for digital and analogue systems. A degree or HNC qualification is desirable.

Base location will be in Central London but high mobility will be essential and a car will be provided. Salaries will be in the region of £6,500.

There are vacancies at our Greenford, Birmingham and Manchester offices.

Data Communications Support Engineers

(Ref CP/01)

For sales and engineering support roles within Communications Products Division which markets the INTERTEL range of modems and Network Control Systems.

Applicants should have experience either in sales support for data equipment or in design for digital and analogue systems. A degree or HNC qualification is desirable.

Base location will be in Central London but high mobility will be essential and a car will be provided. Salaries will be in the region of £6,500.

There are vacancies at our Greenford, Birmingham and Manchester offices.

Systems Support Staff

(Ref CE/4)

For specialist support roles within our Customer Engineering Division, which provides nationwide service for terminal and distributed systems, word processors and data communications equipment.

Programmers will work in small teams, taking considerable responsibility for distinct functional areas of the total system.

Applicants should have one to three years experience of software implementation in high-level or assembler languages. A degree in computing science is desirable.

Location will be Harlow, Essex and salaries will be in the range of £4,500 to £6,500.

Programmers

(Ref TS/01)

To work on systems software, emulators and advanced packages for applications such as data entry, for Data Logic's PTS100 range of terminal and distributed systems. This is an outstanding opportunity to gain experience in the development of complex high performance standard software.

Programmers will work in small teams, taking considerable responsibility for distinct functional areas of the total system.

Applicants should have one to three years experience of software implementation in high-level or assembler languages. A degree in computing science is desirable.

Location will be Harlow, Essex and salaries will be in the range of £4,500 to £6,500.

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Logic**

Write or call, quoting the appropriate reference:
Kathy Martin, Data Logic Limited, 29 Marylebone Road, London NW1.
Telephone 01-486 7288.

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ICL 1900 OPERATORS

East London to £4200
(Inc. gtd. o/t) +**BONUS**

Our Client, the east London Computer Centre of a large Service Organisation requires operations staff with **6 MONTHS+** 1900 experience. The hardware at present consists of a 1904A running under GII. A replacement 1904S is planned later this year with a 2960 next year.

The company can offer excellent career prospects to ambitious operators. There are opportunities for proficient staff to move off shift into Programming, Production Control or Technical Support after a period of 2 years.

Other benefits include a quarterly productivity bonus scheme, opportunities for overtime, subsidised staff restaurant, pension scheme, and midweek rest days etc.

For further details call

Mike Harmer on 01.439.7871.

ALL OTHER MAINFRAMES

HONEYWELL G.COS £4600
Minimum of one years experience for senior operator.
Prospects include opportunity to move into programming.

HONEYWELL GCOS £4400
One years experience on any mainframe needed for out of town GCOS site. No night shifts are worked and excellent re-location package.

HONEYWELL OS2000 £5000
Central London company is looking for an OS2000 operator with a year to 18 months experience. There are no night shifts and ample opportunity for overtime.

UNIVAC EXEC 8 £5300
At least 18 months experience required for company in West London operating a 2 shift system.

UNIVAC OS3 £4500
Applicants should have 9 months+ experience of 90/30 range for two shift job (no nights) in West London. Good company discounts apply.

DEC PDP 11/45 £4600
Applicants with a minimum of two years DEC experience and aged 24, or over, are needed for assistant supervisor for a Merchant Bank. Only two shifts and standard bank perks apply.

DATA CONTROLLERS
URGENTLY REQUIRED IN ALL AREAS
SALARIES £3000-£6000

PL1 PROGRAMMERS

City to £6500 + Mortgage

A national financial group require good PL1 Programmers to work on their twin 370/155's & new PDP 11 equipment. They need around 15 MONTHS experience or more in PL1, COBOL or ASSEMBLER, & would also be willing to train in BASIC + for new PDP 11 work. Other attractions include Flexitime, Bonuses, Subsidised Mortgages, & Loans after 6 months.

Reference PG 14/1

JUNIOR FORTRAN PROGRAMMERS

West London to £4500
A well known company in the Consumer Industry currently needs several Junior Programmers who wish to build for their own future.

The minimum experience required is just 6 MONTHS FORTRAN programming on any mainframe or mini. Training in Systems Analysis will be provided and exposure to mainframes (an IBM 370/138), mini computers (on Prime 300's) and micro machines, will all ensure a wide range of experience and a 1st class choice of career prospects in the future.

01.439.7871 Reference HK 14/2

DataScene Recruitment Ltd:
Sceptre House
169-173 Regent Street
London W1R 7FB

01-439 7871

OPERATIONS SUPPORT

Sidcup to £5000

A large International Organisation based in an easily accessible part of N.W. Kent is currently looking for staff at various levels for their expanding technical support department. A minimum of 1 years operating or data control experience is required, preferably with some IBM OS JCL knowledge, although this is not essential.

The installation is linked via a Data 100 network to a large 370/158 running under OS/VS1. The technical support department operates a flexitime system and therefore this is an ideal opportunity for operators to move from shift work into an interesting and demanding day only position.

There is a recognised company career path which includes the possibility of moving into programming in the future. Excellent staff benefits include discount on a wide range of products, staff restaurant, and an active sports and social club, one of the amenities being a swimming pool on site.

For further details call

Mike Harmer on 01.439.7871

CONTRACTS

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PROGRAMMERS & ANALYSTS
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WITH EXPERIENCE IN

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NEAT 3/COBOL PROGRAMMERS

NCR CRITERION 8450

Essex/London Borders Salary negotiable according to exp.

Our Client is seeking to complement their current Systems and Programming team with several experienced NEAT 3 or COBOL Programmers. Applicants should have a knowledge of NCR CRITERION (or CENTURY) hardware and operating systems. The applications cover stock control, branch charging and general administrative support in a retailing environment which can prove to be very challenging and demands quick response to user requirements.

Any necessary training will be provided and benefits include a staff pension scheme, and a subsidised canteen, as well as a first class starting salary. If you would like to take up the challenge or require further information please ring at once.

01.439.7871 Reference PG 14/3

DataScene International Ltd:
Sceptre House
169-173 Regent Street
London W1R 7FB

01-439 1856

ANALYSTS

£6500 p.a.

BASED IN LONDON

We wish to recruit on behalf of our clients, Analysts and Programmers who would be willing to undertake training in either IMS or 3700 distributive processing techniques. All we request is that you have 18 months' commercial Analysis experience or two years' Programming, preferably in PL/1.

The working environment includes both batch and on-line facilities with varied application areas. Hardware is an IBM 370/158 running under MVS.

The opportunities for technical advancement are underlined by an extensive training programme. Personal advancement is the responsibility of the individual but a career path structure is in operation designed to reward both effort and technical skills.

If you feel you would like the opportunity to advance yourself and have the necessary background, please apply in the first instance to:

DIRECT PROGRAMMING SERVICES

51 Long Lane, West Smithfield

London EC1A 9E1.

Tel. 01-606 1738 (24-hr. service)

quoting ref. MB/11

SYSTEMS ANALYSTS

Distributed Processing — Development Environment Start Salaries to £7,500 pa — Between London & Rural Kent

A substantial manufacturing group with its central DP Installation at St. Mary Cray is entering a new development phase for the introduction of a distributed processing network, based upon the latest medium sized Burroughs equipment.

The expansion creates a number of interesting opportunities for Analysts to become involved in the development and implementation of new applications, with on-line program development introduced. The initial stages will include the production of accounting systems followed by their integration with order processing and manufacturing systems.

We see this as the outset of a considerable period of DP development for the group, providing attractive career opportunities for those having commercial systems analysis backgrounds. Programming experience is desirable and serious consideration will be given to programmers/analysts wanting to advance.

The company is situated on the very edge of rural Kent, with villages close-by for a relaxing lunch but easily accessed by road and rail. The department is housed in a very modern complex, providing excellent working conditions with a friendly atmosphere.

Substantial results will be achieved in the next year or two — why not contact us now to establish if the opportunities are of interest to you — joining a successful team can make a vast difference to your record. We would like to talk it over with you — the opportunities cover all levels and salaries will be negotiated in accordance with your knowledge — excellent relocation assistance is provided if you have to move home to take advantage of the opportunities.

Positions open to male & female applicants, please telephone (24 hour service) for initial discussion or write to address below. QUOTE REF. CW 118-B.

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CROYDON, CR9 1AU

ICL OPERATORS

change to a London brewery with ICL 2960's and enjoy all the benefits!

One of the major UK breweries have recently replaced their original ICL 1900 mainframes with two ICL 2960's.

Two operators, with upwards of one year's operating experience on ICL computers, are required to complete the existing operations team. You will be based at our client's West London data centre where three shifts are worked.

As one would expect from a leading brewery, the benefits package is first class and includes a start salary of £4,300 plus a JULY REVIEW, generous paid overtime, excellent restaurant, and ample car parking. Career prospects are good, for example, these two current vacancies have been caused by promotions to the programming area.

For further information (including a data sheet describing our clients computer development) contact REX SCOOONES at our Croydon office.

We would prefer you to telephone initially as there are now considerable mail delays at the Post Office.

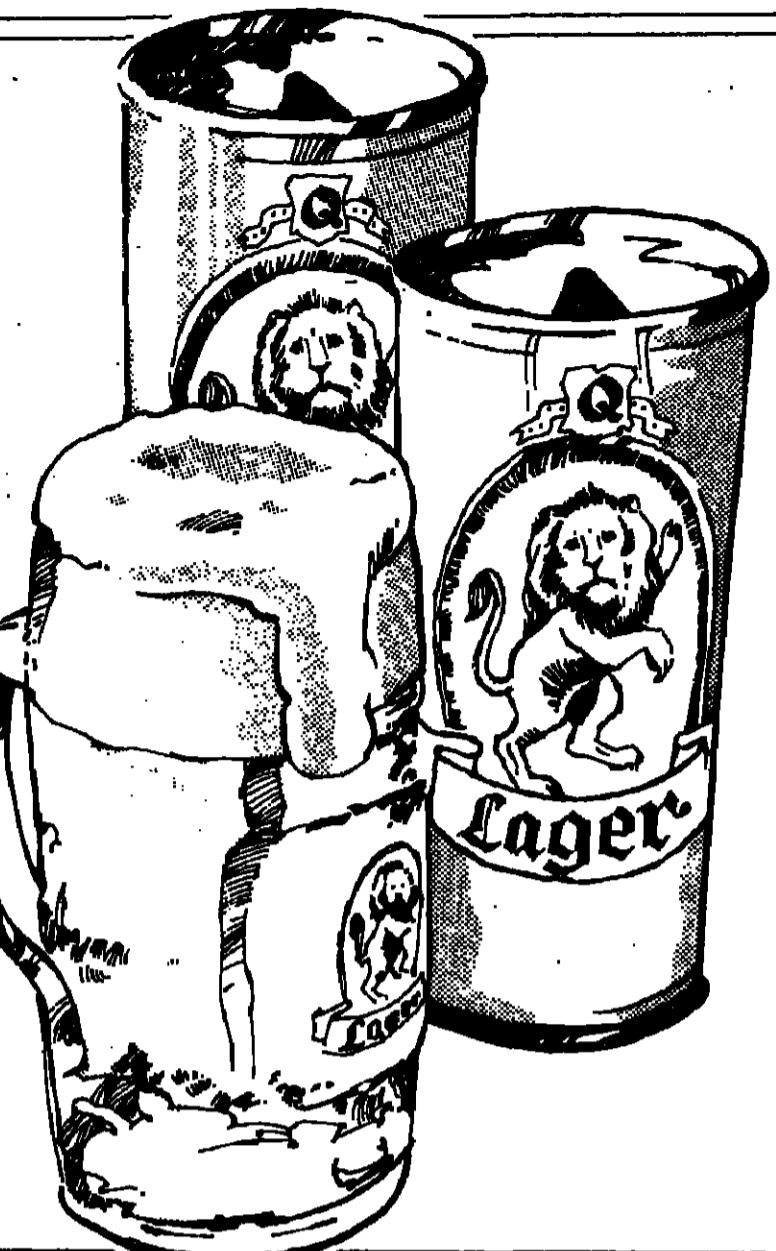
Positions open to male & female applicants, please telephone (24 hour service) for initial discussion or write to address below. QUOTE REF: CW 116-9S.

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JBA

Manager of Technical Services

Middlesex/Surrey border

c.£10,000 + car

This division of a Computer manufacturer require an experienced communicative Manager to head-up and control all computer operations, product assurance, documentation and applied technology. The position will allow ample scope for personal and career development both from a technical and management viewpoint. Candidates must already be managing a technical services group, ideally engaged in financial, banking or accountancy applications, and be fully conversant with man management and personnel activities.

Wonderful career move for dynamic individual seeking fine prospects in a growing organisation.

Contact: Mike Creamer

Systems Programmer

Surrey

up to £7,700

This organisation now have their IBM 3032 installed and running under VS1 with plans to introduce MVS within one year. This presents an ideal opportunity for a systems programmer, with around two years good IBM experience, to move onto the latest range of equipment and obtain valuable further training.

Applicants should be familiar with performance orientated products and have a good understanding of SVGEN and operating systems. The successful candidate will enjoy an environment of self-defined job responsibility and every encouragement to progress in their career.

Convenient location. Realistic salary, and excellent fringe benefits.

Contact: Mike Creamer

Micro-Business Systems

Edgware, Middx.

neg. c.£7,000 + car

A superb opportunity for an analyst/programmer to acquire valuable expertise in this fast expanding market. The client is doubling the size of the support team which designs and implements micro-based turnkey systems for commercial users, in order to cope with a vast increase in demand - the prospects are therefore truly tremendous.

Essential qualities required are as follows: - A thorough background in commercial applications - therefore the ability to define user requirements and design solutions, sound ASSEMBLER programming experience - preferably gained on Microcomputers but Mini experience is acceptable, plus the drive and energy to contribute positively to this relatively new applications area.

Company car is likely to be an Alfa - an opportunity not to be missed.

Contact: Andy Wright

For further information on any of the above vacancies please contact the appropriate consultant. If your qualifications do not match the above positions but you are seeking other opportunities please contact us anyway.

JAMES BAKER ASSOCIATES, International Personnel Consultants
16 Maddox Street, London W1. Tel: 01-491 4478

Systems Consultants

London Based

range £6,000-£9,000

This major consultancy organisation continues to expand its presence in the commercial systems market, being already extremely well known for high level technical expertise it brings to solving clients' problems. Opportunities now exist for additional consultants who can show a sound all-round, d.p. background, encompassing both programming and commercial systems experience. Knowledge of COBOL or PL/I and on-line techniques plus involvement with retail/distribution/mail order applications would be of particular interest.

Hardware background is unimportant - either IBM, Honeywell or ICL 2960/1 is useful; versatility, flexibility and in-depth d.p. knowledge are the key factors we seek.

Contact: Margaret Stevens

Software Development Programmers

Sussex

to £7,500

A progressive and fast growing manufacturing company is seeking to appoint additional software designers to augment a small development team. The requirement is for hard working individuals who can make an immediate and significant contribution in this technical environment. Our client is interested in people who can demonstrate experience in the design of compilers, operating systems, data entry applications or communications systems. Virtually all development will be in a high level language therefore experience in ALGOL, BCPL, CORAL or PASCAL is relevant. A sound knowledge of Assembler would be a distinct advantage.

This is a first class opportunity to progress with a highly successful organisation.

Contact: Margaret Stevens

Systems Designers

Bracknell

up to £7,500

Our client, a small software group in a well established British organisation, have opportunities for Systems Designers to take responsibility for the development of real-time applications.

Candidates must have a programming background e.g. ASSEMBLER, CORAL, RTL/2 and several years in the design of special systems using minis or micros. Project leader experience would be an advantage.

This is an excellent opportunity to work on advanced applications in a small professional environment but with large company benefits which include new offices, relocation assistance, free car parks, etc.

Contact: Jim Baker

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1. PDP/11 ASSEMBLER

Mddx. £230 p.w.

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If you can't beat the system join us and produce your own

When the time comes that you feel your abilities are fettered, that perhaps you could achieve greater things given a little more freedom for initiative, consider what we have to offer.

We have a vacancy for a:

Systems Development Manager

Product Costing c.£8,500 p.a. plus car lease scheme

The successful applicant will be given the freedom to manage the planning, design and implementation of an advanced product costing system to define the budgeted and current costs of each of our product areas.

The system is to be developed for IBM 370/303X, running under OS, using IMS/DC, PL/I and TSO.

To be the successful candidate it is essential that you have extensive experience of major project design, development and implementation. You must also have had effective experience of Project Management. It is unlikely, therefore, that men or women with less than five years' appropriate experience will be sufficiently knowledgeable to meet the demands of the position.

Preference will also be given to those who have experience of product specification, accounting, business and system processes in a manufacturing environment.

Location will be in the Birmingham/Coventry area and a generous relocation package will be offered, if appropriate, together with large company benefits.

Write today, enclosing comprehensive career details to:

R. Scott, Systems Organisation & Personnel Planning
BL Cars Limited, 2 Eaton Road, Coventry CV1 2FT



Cars Staffs & Services

Technical Consultant Computer Security Substantial Earnings Package

We are currently assisting a leading organisation with the recruitment of an experienced professional who will play a leading role in the development of systems and software security architecture. This senior appointment will be of interest to candidates with a proven expertise in the following areas.

*Design and Implementation of Mini computer operating systems.

*Computer security/Data protection techniques.

*Communication systems.

THE INDIVIDUAL — Will possess an inquisitive and analytical mind with the ability to develop concepts of systems security from initial design to implementation.

THE QUALIFICATIONS — He/She will have a sound educational background preferably with the equivalent of a Computer Science Degree coupled with several years experience working in a manufacturing or consultancy environment. Alternatively someone from a research or academic field.

Alternately someone from a research or academic field looking for a unique opportunity to develop his/her skills in a practical environment.

THE FUTURE — In return for the above, the successful candidates reward will be two-fold.

1. A substantial remuneration package from an organisation with the resources to support and market this concept of the future.

2. International recognition as one of the few people to develop the industry 'Standard' in Computer Security Techniques.

For further details of this unique career opportunity contact Ron Oake or Colin Hush on 01-629 7282 and reverse the charges.

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a division of Graduate Appointments Ltd

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We've serious business with the best DP Programmers and Analysts...

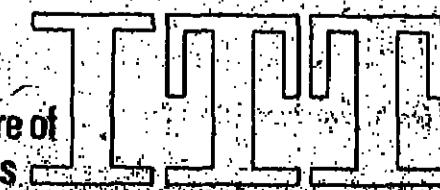
Software Development at IDEC is serious business. That's why our interviews are a little more down to earth than most.

We don't expect you to make an important career move on the strength of a quick chat. We're prepared to talk in detail, and at length about the work, the environment and the future we're offering - AND we're prepared to talk money - salaries to match your worth, and that may be more than you think!

IDEDEC is the software development centre of ITT Business Systems, a highly successful, progressive part of the ITT organisation responsible for some exciting developments in microprocessor-based communications systems. We're out to attract men and women interested in a career in DP oriented software development who want to work in a stimulating, fast moving and creative environment directing the shape of 'state-of-the-art' software design.

If you have DP experience in a commercial environment, you're familiar with a high level language, and are interested in software development, you'll find a meeting with us rewarding. You'll see that we mean business. We'll discuss salaries and explain about all the benefits of working with IDEDEC at Foothills Cray. We'll go into detail about our offer which includes 23 days holiday, flexible hours, pension scheme and discounts on ITT products. We'll also explain the prospects of career progression in our dynamic, expanding organisation.

If you're serious about a future in software development telephone Chris Turner or Sue Cameron on Potters Bar (0707) 51199 or write to them at the Administration Centre, ITT IDEDEC, Orchard House, Mutton Lane, Potters Bar, Herts EN6 3AR.

IDEDEC 
A Development Centre of
ITT Business Systems

Applications

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Want to Join a City Broker?

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to move straight into Analysis.

If you have 2 years or more of Cobol and the ability to become a systems analyst you could earn around £6000 p.a. plus annual bonus.*

Our client, Commodity Analysis Limited, is a large, City based commodity broking company literally two minutes walk from three main city stations. They act for a world-wide clientele on all the main international commodity exchanges.

Their DP department is small, friendly and very impressive. Their extensive online enquiry system runs on an ICL 2904 and a major systems review is in progress. You will therefore be involved in new development projects.

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Knight



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The main programming language is COBOL with some RPG and Assembler, and the installation standards are based upon structured design and programming. Program development is via terminal using SPMOL.

The senior Programmer will be part of a project team, and will assist with the technical design of computer systems, design and code programs in COBOL, and give technical guidance to programmers. Applicants should have been in data processing four years and gained a minimum of three years' COBOL programming experience. A knowledge of DOS-VS, Structured Programming and VSAM would be extremely advantageous but is not essential. Ref: CW/308.

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A1 NEG

Ref: 14/1

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Ref: 14/3

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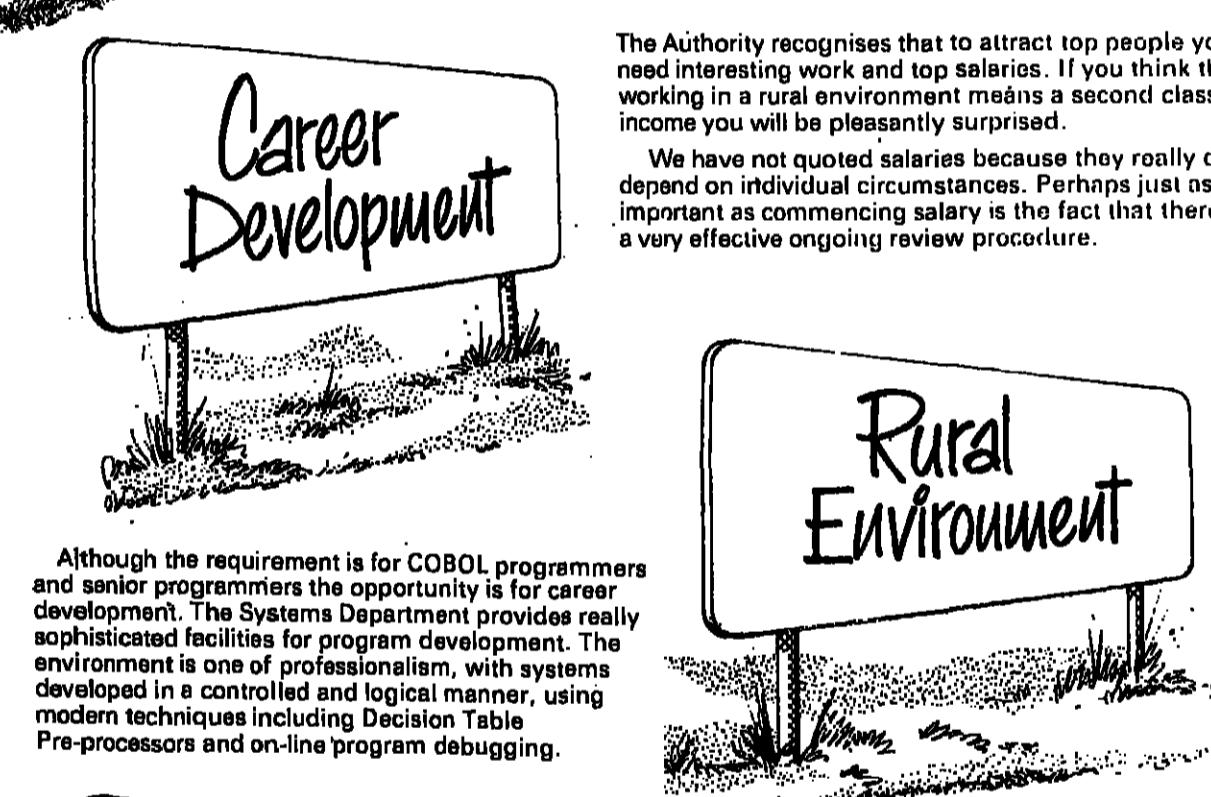
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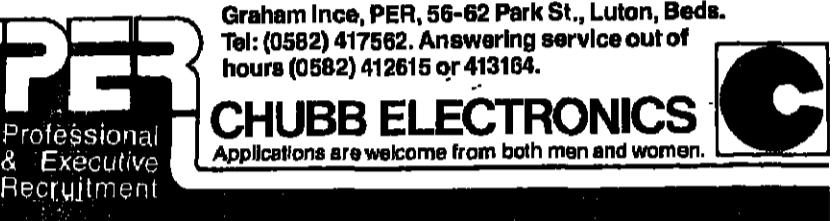
Senior Programmer
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If you have software design experience in assembler, we'd like to meet you. Application experience on a small mini-system would be acceptable as an alternative to more in-depth experience.

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The Centre, at Blandford Camp, Dorset, is responsible for the professional ADP training of officers and NCOs of the Armed Forces and MOD civilians. It has a DEC K110 main-frame computer with 2 mini-computers as front-end and remote processors. All courses are residential.

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Starting salary within the range £5000-£7480 according to qualifications and experience. Salary under review. Accommodation may be available.

For full details and an application form (to be returned by 2 May, 1979) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote 6/6126.

Ministry of Defence

OUT OF THE RUT — INTO OIL COMPUTER OPERATIONS MANAGER

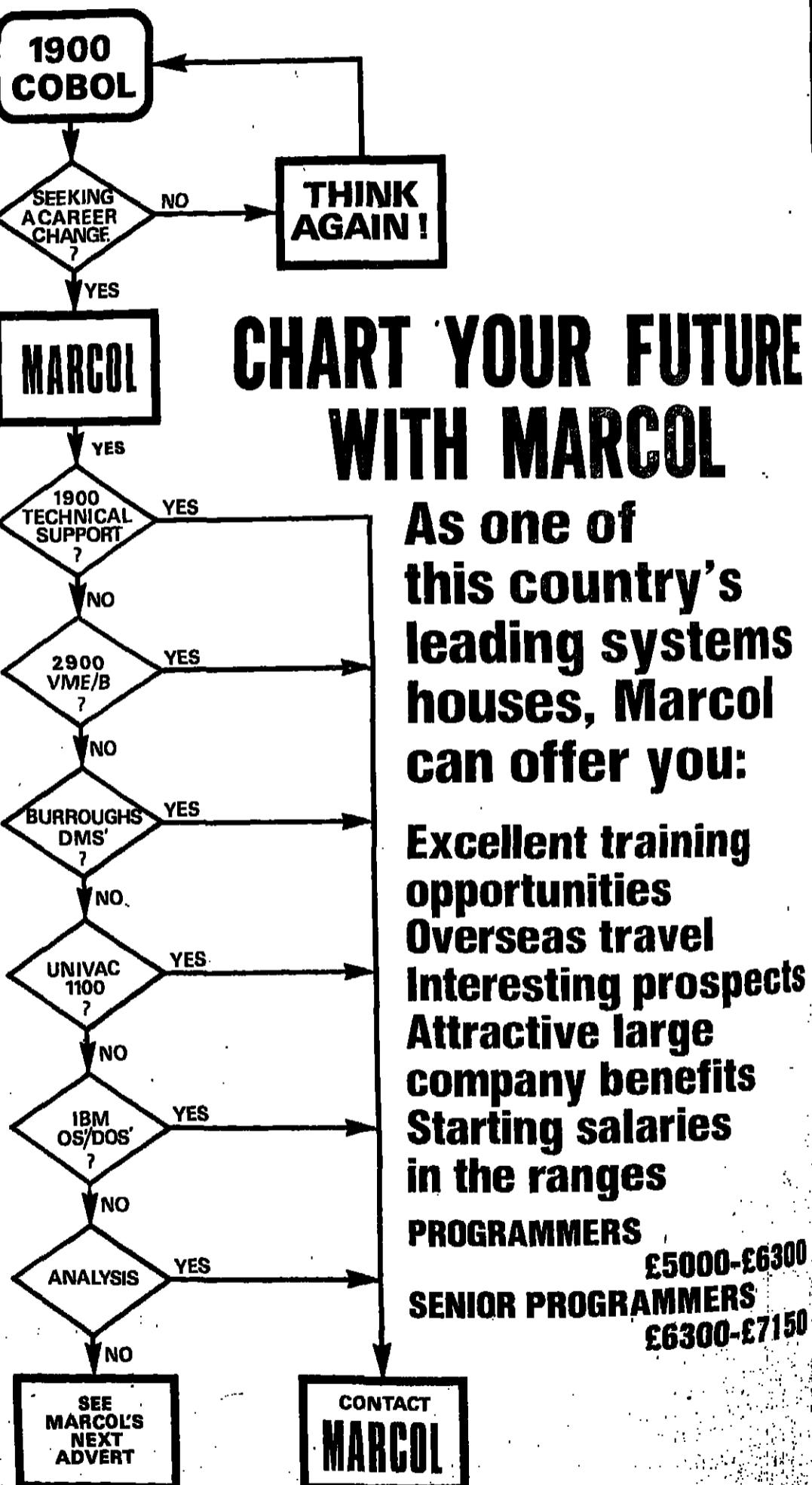
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**The Polytechnic of North London
Computer Service**

**USER SUPPORT
PROGRAMMERS**

Vacancies exist to strengthen and enlarge the advisory team which offers support to computer users throughout the Polytechnic. Contact with students, staff and research workers over a wide range of disciplines and applications is involved, and some specialization would be encouraged. Experience or interest in computer-aided design, architecture, electronics, business systems or social sciences would be particularly welcome.

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On Year Appointment

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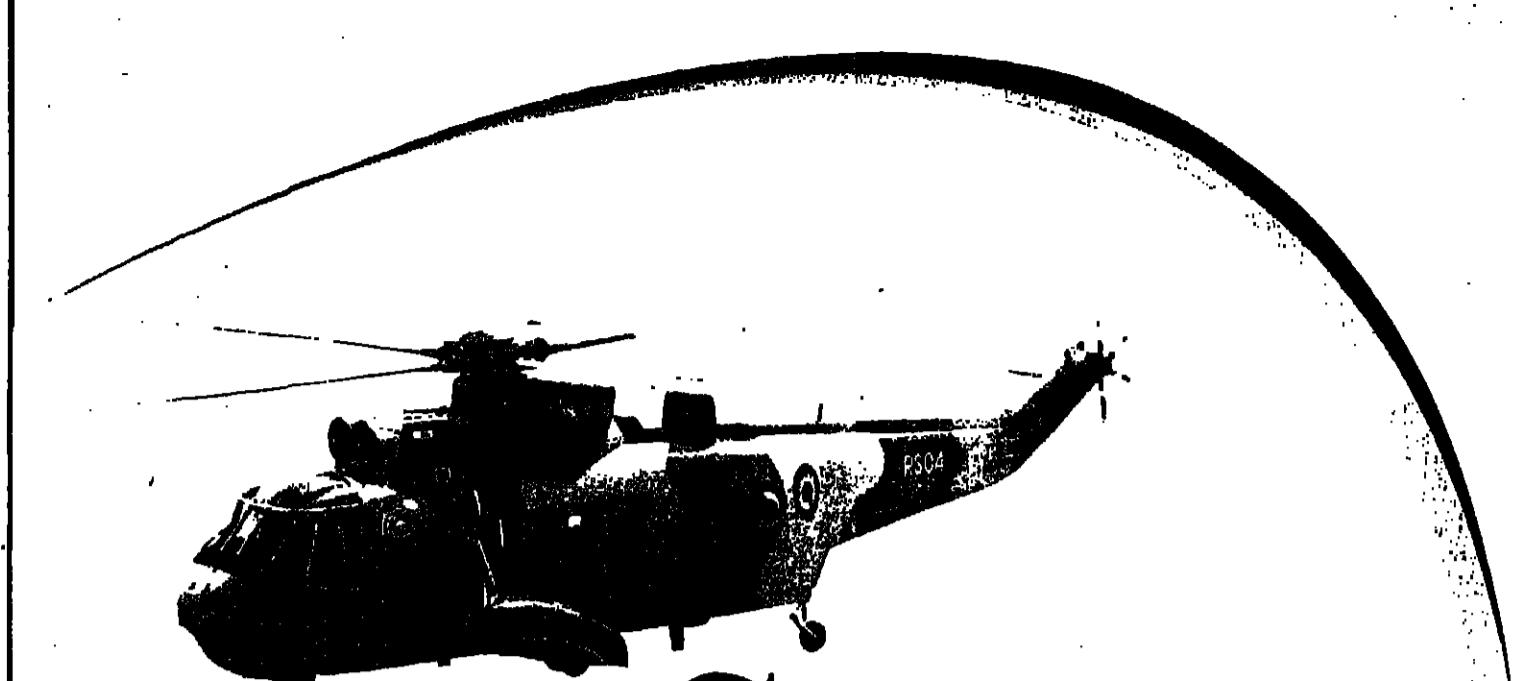
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Senior engineers with proven competence in COBOL or RPG 2 ideally skilled in TEL 2803 or 1900 George 20 background.

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Applications should be sent to Mr. J. V. Baker at Euro Exhaust Centres Ltd., Totternhoe, Bedfordshire MK11 1JL. Tel: 0525 43862 Ext. 338.

Head Office: Tel: 0224 410000
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**THE CITY UNIVERSITY
Department of Physics**

**Temporary Lecturer
in Digital Electronics**

Applications are invited for the above post, tenable for three months from September 1979, from good honours graduates with a knowledge of modern digital electronics, microprocessor techniques and applications, and of programming at assembly language level. A higher degree and teaching or industrial experience are desirable.

The company is particularly keen to meet people who believe they have a contribution to make at the following levels:

Project leaders or system analysts with a financial, stock control or OR background.

Senior engineers with proven competence in COBOL or RPG 2 ideally skilled in TEL 2803 or 1900 George 20 background.

Less experienced software programmers with the motivation, ability and determination to develop in an expanding young installation.

Applications should be sent to Mr. J. V. Baker at Euro Exhaust Centres Ltd., Totternhoe, Bedfordshire MK11 1JL. Tel: 0525 43862 Ext. 338.

Head Office: Tel: 0224 410000
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Application forms and further details from Establishment Section, THE CITY UNIVERSITY, NOTTINGHAM STREET, LONDON EC1V 4QS. Tel: 01-237 1241.

Closing date: Friday, 27th April 1979.

Please quote Ref. CW

**PAISLEY COLLEGE
DEPARTMENT OF MATHEMATICS
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**COMPUTING:
SENIOR LECTURER
in Digital Electronics**

Applications are invited for the above post, tenable for three months from September 1979, from good honours graduates with a knowledge of modern digital electronics, microprocessor techniques and applications, and of programming at assembly language level. A higher degree and teaching or industrial experience are desirable.

The successful applicant will teach on the recently revised Physics with Electronics B.Sc. courses and will undertake research.

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Salary will be on the scale £3,893 to £7,754 (under Review) £6, plus £802 London Allowance. Further particulars are obtainable from the Deputy Academic Registrar, The City University, Nottingham Street, London EC1V 4QS. Tel: 01-237 1241.

Closing date: Friday, 27th April 1979.

Please quote Ref. CW

Application forms and further details from Establishment Section, THE CITY UNIVERSITY, NOTTINGHAM STREET, LONDON EC1V 4QS. Tel: 01-237 1241.

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Our Client, a Manufacturing Group, is shortly due to install an IBM 370/138 under DOS/VS with CICS and DL/1. They now require a Systems Analyst to be responsible for the detailed design and implementation of new Computer systems, with particular emphasis on Production Control.

The successful candidate will have approximately 2 years' Production Control experience in Systems Design, together with the ability to liaise at all levels.

The Analyst/Programmer will be experienced in Systems Analysis and COBOL programming. He/she should have experience in setting up and maintaining data bases and data comm. using IBM hardware/software, preferably in Manufacturing Industry.

As Shift Leader, you should have a minimum 3 years' operating experience preferably with IBM equipment, with knowledge of JCL. The installation operates a 2 shift system.

While IBM experience for all these vacancies is preferred, full and detailed training is available. This is an excellent opportunity to join an exciting phase of this client's development.

Relocation expenses where appropriate.

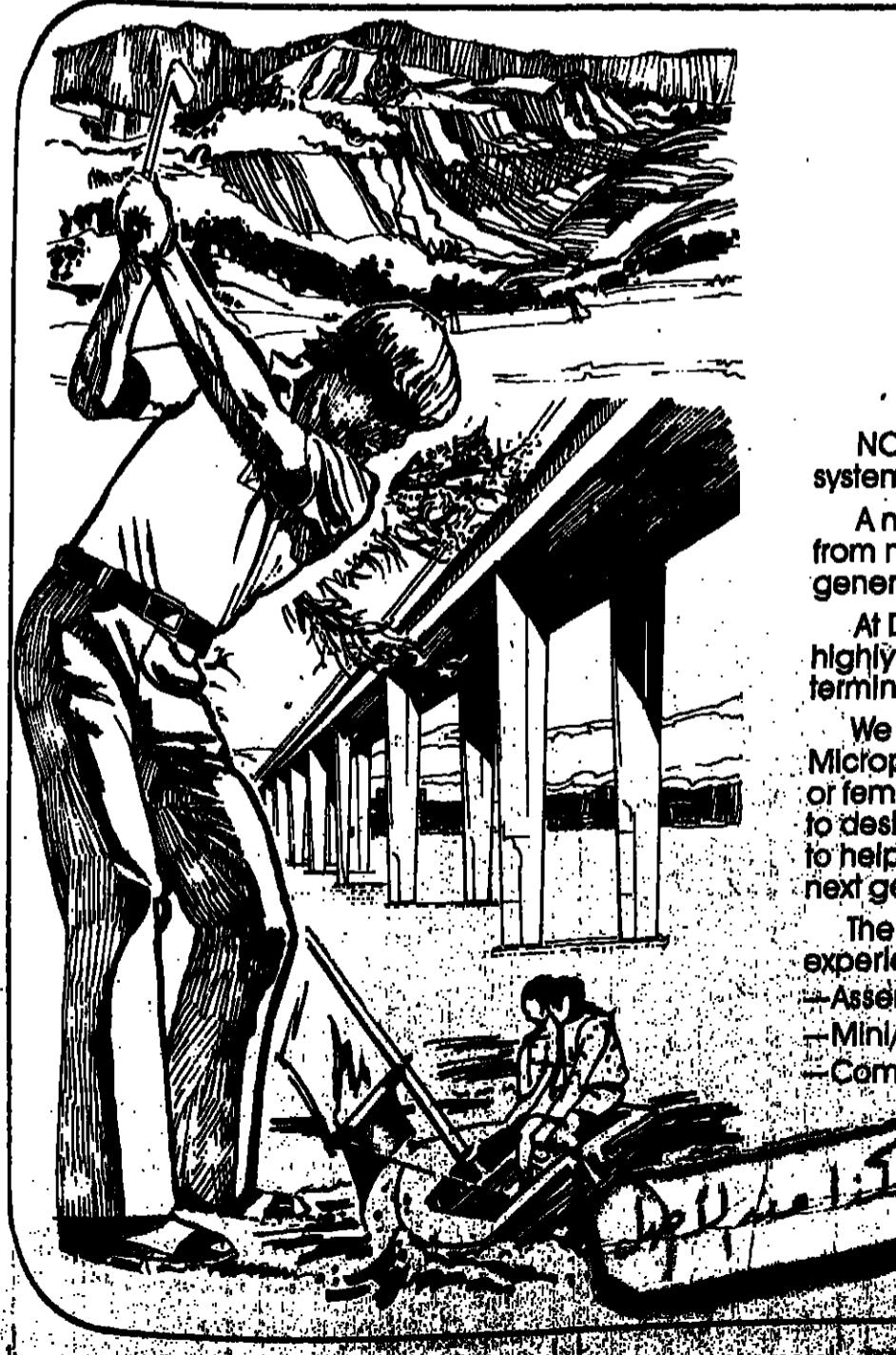
Salary up to £7,000

Salary up to £5,250

Salary up to £4,200+s.a.

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At Dundee we have developed a highly successful self-service banking terminal.

We now need additional Microprocessor Software Designers (male or female) of one to five years' experience to design new self-service terminals and to help determine the architecture of the next generation of terminals.

The people we require will be experienced in:

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- Mini/micro operating systems
- Communication Software

The rewards at NCR include a negotiable salary, 35 hour week (paid overtime at premium rates), pension and life assurance schemes, generous relocation assistance and the possibility of U.S. travel.

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In return, we expect professionalism, dedication and sheer hard work.

Interested? Then please write, giving brief career and personal details to:

Ian Hume,
NCR Ltd, Engineering & Manufacturing
Kingway West,
Dundee DD2 3XX

NCR



HEWLETT PACKARD
3000 PROJECTS
CONTRACT — TO £350 P.W.
PERMANENT —
TO £9,500 P.A.

Programmers, Analysts and Project Leaders / Managers with at least 6 months' experience using HP3000 COBOL under MPE are urgently required to join a small specialist group to design and implement a variety of commercial systems for our user clients.

Send you C.V. immediately or ring Jim Fort on:
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Ref. J2

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TELEPHONE: 01-353 7141 • 24 HOURS

Hutton
SPECIALIST RECRUITMENT CONSULTANTS

PORSCHE POLYTECHNIC

Computing Centre

Applications Programmer

Post No. 777

We have recently installed an ICL 2980 and an ICL 2904 to provide a wide-ranging computing service to the whole Polytechnic. The Computing Centre seeks to recruit a programmer of graduate or equivalent qualifications, and some previous experience, who wishes to increase his/her experience by working on a variety of applications both scientific and/or administrative, based on advanced computing facilities. There is a wide range of projects now being started including graphics software, implementation of the IDMS database, and software to support minicomputers linked to the 2980.

Salary Scale: AP 2/4 up to a maximum of £4,832 including supplement

Application forms are available from Staff Office, Portsmouth Polytechnic, Alexandra House, Museum Road, Portsmouth, or by telephoning Portsmouth 27681 Ext 317, and should be returned as soon as possible.

FIELD SERVICE ENGINEER

NEW OPPORTUNITIES

- Major benefits
- Salary £8,000 plus
- Paid overtime and standby
- 21 days annual leave
- 21 days annual pension scheme / free life insurance
- 3 months formal training (some in Europe)
- New branch offices
- Relocation expenses

The above benefits are offered by one of the world's leading Mini Computer manufacturers

This new branch office is one of a number expected this year as a result of the continued growth of this dynamic company. If you have good academic background and computer experience and are seeking a stimulating environment in which to develop your career, live in London, Home Counties or West. Call now.

AB EXECUTIVE (KINGSTON) LTD. 01-549 6442

SYSTEMS ANALYST/PROGRAMMER

ISS Compuguard based in Reading, are looking for a go-ahead person with an in-depth knowledge of Digital Equipment Corporation RSX11M operating systems.

The candidate should have preferably had experience in direct digital control applications, as the job will involve new spheres in the control industry using progressive technology.

Generous benefits will be given such as health and life insurance

Please telephone Dennis Caddy, Day — Reading 668048. Night — Reading 660228.

THE BYTE SHOP LTD.
THE BYTE SHOP LIMITED
Britain's first and largest retailer of Micro Computer Systems. Invites applications for the post of:

ASSISTANT MANAGER
at their London, Birmingham and Glasgow stores. Excellent opportunities for the right persons... some knowledge of the computer industry essential.

More room in a bigger pond!

For computer professionals in
technical support
£5000-£7500

Our strong expansion continues in this highly competitive market. In 1978 the ICL Group's turnover was up 22% to over £500m, with a growth in pre-tax profit of 24%.

Consequently further opportunities exist in our newly-structured UK Marketing Division for a whole variety of computer skills to support the wide spectrum of our users. A thorough product training will be given as required.

Bigger Company

ICL is already Europe's leading computer manufacturer. Its technological innovations have gained worldwide recognition particularly the 2900 Series and more recently the Distributed Array Processor. The Group's market base covers 86 countries around the globe.

Brighter Opportunities

We have openings in pre- and post-sales activities with close customer contact. We are therefore seeking technical support staff with specialist skills in software and applications or DP knowledge of particular industries.

Our appointments range from North-East Scotland to the South Coast, both at ICL offices and on customer installations. We have substantial requirements in and around the following locations, where interviews will be arranged:

London Birmingham Edinburgh
Relocation assistance is available.



If your present environment is restricted and you are looking for something bigger and better with more variety and prospects, all this adds up to a first-class opportunity to move to that 'bigger pond'.

For further information, telephone (reversing the charges) ICL United Kingdom Division Recruitment Office on

01-788 7272 ext. 2669 or 2273 and ask for Barry Underwood or one of his colleagues (anytime between 9.30 am and 6.00 pm).

Alternatively write to him, with full details of your experience, quoting Ref. CW1343 at UKD Recruitment Centre, ICL, Bridge House North, Putney Bridge, London SW6 3JX.

International Computers
think computers - think ICL



Identify your objective: then go flat out until you achieve it. You'll find that single-minded formula at the root of most successful sales careers.

And at the root of Systemsolve's sales philosophy. It's one of the reasons why sales

of our ICL-orientated systems, packages and turnkey deals are really taking off. And why we've doubled our turnover each year for the last three years.

And why we're now looking for men or women to handle very specific sales assignments.

We're as single-minded about selling as you are.

As you'd expect, you'd be responsible for a geographical area. But more significantly, you'd also specialise in a specific business area, UK wide. For example, you could set your sights as our specialist on all publishers in the country.

So you can see what we mean when we say single-minded.

Surprisingly, we're quite open-minded about the sort of people we reckon could handle these roles.

Most probably, you'll be in selling already, with an impressive record that leans strongly to a specific business area, for example, manufacturing systems.

Or you could be an analyst, burning with the conviction that your future lies in selling.

Either way, you won't go short on

rewards. We're talking about £6500 absolute basic, with a guaranteed commission for your first six months. More realistically, your on-target earnings will be around £14,000. We'll give you a car such as a Capri or a Cortina 1.6 GL, and five weeks holiday.

If you're single-minded about your sales career, wouldn't you be better off with a company that thinks the same way?

**Phone Peter Wemyss on
Sunbury 80333, or write to him
at Systemsolve (Computer
Services) Limited, Pyrene House,
Sunbury-on-Thames, Middlesex.**

Systemsolve



IBM European Assignments

with CDS, an established consultancy with offices in the UK & Switzerland. These assignments are representative of our contracts with internationally respected clients, and are on a 6-monthly renewable basis.

Senior Consultant

to examine and report on the current Management Information facilities of a multi-national company in the Netherlands and prepare recommendations for providing a more useable and responsive service.

IMS Specialist

to work as a member of a database group for an international company in Holland. As well as acting as advisor to application development groups duties will also include the development of IMS support software.

PL1 Programmer/Analyst

to be responsible for all phases in the development of improved software aids for a conversion project in Holland. Duties will include feasibility, specifications, programming and implementation and applicants should have solid experience of both PL1 and OS/JCL.

Programmers

PL1/CICS, COBOL/CICS and COBOL/DLI

to work in Brussels on a variety of commercial application development projects. Applicants must have solid experience in one of the above-mentioned categories and should be capable of working with the minimum of supervision.

TOP EUROPEAN RATES

For further details contact Brian Bulston at CDS, or on 03146 5385 evenings/weekends

ICL EUROPEAN ASSIGNMENTS

2 The Courtyard
Denmark Street
Wokingham Berks.
RG1 2BB.
Tel: (0744) 791225
Telex: 847317

PORSCHE POLYTECHNIC

Computing Centre

Senior Systems Programmer

POST 772. Salary up to £6,500

The Centre seeks to recruit a person to lead a small, enthusiastic Systems team, engaged in a wide variety of systems design and maintenance projects. The main user service is supplied by an ICL 2950 mainframe running currently under VME/B together with an ICL 2940 machine using MINIMAC, and a switchable terminal network is now being connected in order to expand the user service.

Additional commitments of the team include work on a PDP11/40 using RSX-M and some microprocessor research applications in association with academic staff.

Applicants should, preferably, be graduates with some considerable experience on the new range of ICL machines, although these conditions are not exclusive.

Application forms are available from Staff Office, Portsmouth Polytechnic, Alexandra House, Museum Road, Portsmouth or by telephoning Portsmouth 27681 extension 317 and returned as soon as possible.

Software and Microcode Development

- Technical Challenge
- Stimulating Environment
- Wide Range of Projects
- Successful Company
- State of the Art
- Career Development
- Financial Reward
- International Opportunities

We could go on and list many more of the prime attributes of your next job but we feel that if you are already a systems programmer or microcoder you will probably know that ICL can more than meet your requirements.

At Bracknell we are involved in the development of a wide range of projects that will probably surprise you in their diversity and novelty. We need to recruit more people to help us to continue with our work and will be holding two open evenings, as detailed below.

The experience we are looking for will certainly be well

rewarded (the salaries for these vacancies can go as high as £9,000) and we have the additional attraction of a Self Financing Productivity Bonus Scheme.

If you are already involved in system software or have good applications experience you should certainly give us the opportunity of meeting you.

If you are an engineer with a bias towards microprocessor techniques we would also like to talk to you about your conversion to microcode writing.

We look forward to seeing you!

Informal Interviews

LONDON

Tues. 10th April
Royal Garden Hotel,
High Street,
Kensington, London W8

Anytime between 5.00pm-9.00pm

If you can't make either of these dates, then please ring me, Peter Mills, on

Bracknell (0344) 24642 ext. 2160 to arrange an alternative time. Or if you prefer,

simply post the FREEPOST coupon.

BRACKNELL

Wed. 11th April
ICL
Lovelace Road,
Bracknell, Berks.

Anytime between 5.00pm-9.00pm

FREEPOST — no postage necessary. Just write to:
ICL FREEPOST (Ref: CW1329) Lovelace Road, Bracknell,
Berks RG12 4SN.

I would like to know more about Software and Microcode
Development.

Name _____

Address _____

Tel. Day _____

Tel. Evening _____

_____<br

SNR. DP POST To £8000
Small systems development department in expanding subsidiary company of multi-national organization require a self-starter able to work without supervision with experience of DOS, COBOL, CICS or DB2. Systems programming experience is also valuable. The job will involve working closely with management and provide full technical support to members of the team who have no IBM experience. Systems programming will be a minor duty of the flexible position, which may also include programming, systems analysis and problem solving, according to the experience and inclinations of the appointee. SLOUGH

SYSTEMS ANALYST To £7700
3 years' technical D.P. experience and 1 year's COBOL programming experience are essential for this post. The duties include investigation, analysis and documentation of new systems, as well as organising system change over, monitoring their parallel running, following up newly implemented systems and systems testing. WEST END

SOFTWARE ENGINEERS To £7500
A degree in relevant discipline and 1 year's COBOL programming experience are essential for this post. Duties include investigation, analysis and documentation of new systems, as well as organising system change over, monitoring their parallel running, following up newly implemented systems and systems testing. WEST END

ANALYST/PROGS. To £6820
At least one year's COBOL experience and 1 year's educational training in relevant discipline, plus experience of system design and program specification. Some maintenance work involving cost/time estimates and the implementation of systems amendments as requested by users will be expected. WEST END

ANALYST/PROG. £6500
The successful applicant must have a knowledge of COBOL and financial applications. Experience will probably be in their late twenties. To work with ICL 2801/48K hardware CITY

D.R. ANALYSTS C. £6500
A university degree, 18 months' experience in D.R., and competence in FORTRAN programming are required to work for this prestigious company. Experience with use of mini computers or time-sharing would be advantageous. WEST END

COBOL PROG. To £6000
Programmer experienced in COBOL and on-line, required to work on financial applications. Knowledge of PL/I and advantage. The company offers a profit sharing scheme & subsidised restaurant in membership, pension and paid overtime CITY

COBOL PROGS. To £5940
Minimum 2 years' COBOL programming experience. A degree and 1 year's numerical experience are essential. Duties include development and implementation of programs and some maintenance work involving modification of existing programs, maintenance of application club and other financial services as provided. WEST END
We have various vacancies for systems analysis and programming throughout London and the Home Counties. Please phone for an application form.

AMES PERSONNEL

Employment Agency Suite 14, Dryden Chambers,
119, Oxford Street, London W1R 1PA Tel: 01-434 1106

Hallmark Associates (Computer Services) Limited
SENIOR OPERATOR £4500

An expanding bureau in Woking require an experienced person for a senior position in their operations department.

★ Experience — up to three years on IBM equipment, preferably using DOS/GRASP. The position is ideal for a person looking for their first promotion.

★ Prospects — this company offers a wide range of activities using IBM 360 and various mini computers. The scope is tremendous but you must be adaptable.

BILL TILBURY, Operations Manager
Hallmark Associates

15/27 Goldsworth Road, Woking, Surrey
Telephone: Woking 22111



COUNTY TREASURER'S DEPARTMENT — COMPUTER SECTION

Gwent is a pleasant county in which to live. There is easy access to the motorways and the high speed rail systems. There are sporting and leisure facilities to suit all tastes from energetic pursuits such as sailing, to walking in pleasant countryside. We have an IBM 370/149 with 3350 disk storage and take pride in being in the forefront of computer development. Plans have been made to replace the existing equipment. Decisions have been taken to extend the present on-line cash receipting and V.D.U. applications to take us into the 1980's.

SYSTEMS ANALYST/PROGRAMMERS

on Grade SD 1/2 (£5,232 p.a. - £6,060 p.a.). These people will join existing teams dealing with a wide variety of applications. The main programming languages are: PL/I, Assembly and Fortran. Candidates should be suitably qualified and a minimum of five years computing experience is desirable. Generous assistance will be given towards removal, legal expenses, etc.

Application forms available from the Personnel Officer, County Hall, Combe Down, Bristol BS4 2XH should be submitted by Thursday, 8th April, 1979.

Guardian Royal Exchange Assurance

LYTHAM ST. ANNES



Systems Analysts to £6,700+attractive benefits

With a minimum of one year's programming experience to work primarily in PL/I (we are prepared to retrain successful candidates using comprehensive training facilities including the latest multi-media techniques). Programs are developed using modular and structured programming techniques.

Being a large installation heavily involved with database operations and currently evaluating large scale distributed processing networks, we offer many opportunities for career advancement in programming, systems analysis or software specialisation.

Progress is reviewed regularly and promotion to senior grades is based solely on merit. Salary scales exceed £7,500 for the more senior analyst and programming personnel.

Are you interested? If so ring me (reverse charged up to 8 p.m. Monday to Friday till Tuesday 10th April) or write giving career details to:
Alan Faint, Data Processing Department
Guardian Royal Exchange Assurance Limited
Bellarmine Road, Lytham St. Annes, Lancashire FY8 4JZ
Telephone Lytham (0253) 738701

Computer Operators

Letchworth & Stevenage

c. £5000

Our new Data Centre means 2900 development opportunities for you

1978 was another extremely successful year for ICL, turnover was up 22% to over £400 million, with over half the business coming from overseas.

This kind of success offers a tremendous challenge to the team who provide a total D.P. service to the major groups within ICL.

To cope with the Company's expanding needs we are opening a new Data Centre close to our existing centres at Letchworth and Stevenage.

We will be replacing our current 1900 processors — five 1940's starting with two 2960's, a 2956 and EDS 200s, the operating system will initially be GEORGE III — DML and in the very near future VML/A.

This hardware will service the needs of nearly 200 remote users spread in the UK and overseas.

This development plan means that exciting career opportunities exist for experienced operators. Working for Europe's leading computer manufacturer you will receive first class company benefits including:

- Excellent salary — paid time off
- Productivity Bonus Eligibility
- Comprehensive Training
- Good Promotion Prospects



think computers - think ICL

COMPUTER ENGINEERS U.K. — O.S.

FIELD/SITE SUPPORT/MANAGEMENT
£14,000-£17,500

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LONDON SCHOOL OF ECONOMICS AND POLITICAL SCIENCE (University of London)

ADVANCED COURSE IN SYSTEMS ANALYSIS

1 year full-time Diploma Course in Systems Analysis and Design. For people working in Data Processing and likely to go on to careers as project leaders and managers. The Diploma provides exemption from Part II of the British Computer Society examinations. Entry requirements are a relevant honours degree, e.g. B.C.S. Pt. I plus at least 3 years' experience. Fee: £2,500.

Applications for entry in 1979 and requests for further information should be sent to: The Secretary of the Graduate School, London School of Economics, Houghton Street, London WC2A 2AE or e-mail to: psb@lse.ac.uk

COMPUTER ENGINEERS

On April 26th, 1979, a recruitment feature highlighting careers within the computer engineering field will be published.

To advertise in this important feature contact:

EDDIE FARRELL
on 01-261 3007
Phone Anthony Hathaway on 01-513 6345
Manpower Ltd

Training in

CALIFORNIA SALES EXECUTIVES c£16,000

Choice of 2 litre car — Basic c. £7,500 — Guarantees — Excellent benefits.

UNIQUE PRODUCT RANGE PRE/POST SALES SUPPORT c£8,000

Choice of car. Excellent fringe benefits

Our clients are the U.K. division of an extremely successful U.S.A. computer manufacturer. Their product is unique in that it can be operated from individual work stations in a 'multi-function' role. The company is a pioneer in distributed processing, in the true sense of the phrase, supported by powerful software enabling the product to be configured in any combination of the following:

- ★ Data Entry Systems
- ★ Programmable Display Systems
- ★ Stand-alone Multi-user Computer Systems
- ★ Distributed Processing Networks
- ★ Word Processing Systems
- ★ Programme Work Stations

The U.K. division has been remarkably successful in just two years, establishing an enviable reputation for technical excellence and product/client support.

We consider the potential of this company to be vast, and will undoubtedly offer candidates the opportunity of establishing superb career prospects in the short term. Income levels are amongst the best in the industry, and Fringe Benefits include:

- ★ Choice of Company Car
- ★ Private Patients Plan
- ★ 4 x Earning Life Insurance
- ★ Excellent Pension Scheme
- ★ Regular Training in California

Our clients requirements are as follows:

SALES EXECUTIVES

with a proven track record in the sales of any of the following:

- ★ Mini Computers
- ★ Distributed Processing
- ★ Word Processing
- ★ Communications
- ★ Intelligent Terminals

PRE/POST SALES SUPPORT

This exceptional career opportunity offers relevant candidates an exciting and varied career working closely with our clients, customers and the sales force. Candidates will find the work demanding, but very interesting; "JOB" satisfaction figures 'high up' on the list of benefits.

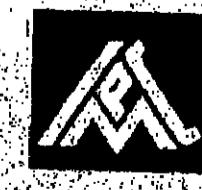
Applicants must understand IBM systems and terminology, especially teleprocessing. A knowledge of IBM assembler or Cobol would be an advantage.

In return a salary of c. £8,000 will be offered, plus a choice of company car, training in CALIFORNIA and the aforementioned benefits package.

For an informal and discreet discussion, please telephone the Advising Consultant, quoting reference no. DVW/79/7. (Sales Executives) DVW/79/8 / Pre/Post Sales Support)

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The Specialists in Computer Engineering Opportunities of ALL Disciplines



HERTS AND NORTH LONDON

EDMONTON (1)

Possibly the ideal installation — not too large, not too small, ICL 2904 based, informal, friendly, but very professional. The vacancies are for 2 programmers (up to £6,000 p.a.) with at least 1 year's Cobol experience (any machine) to join a close knit department engaged in the development of both real-time and batch systems.

EDMONTON (2)

Opportunity for a trainee or experienced operator (up to £4,000 p.a.) to join a two-shift (8 a.m.-1 p.m., 10 a.m.-7 p.m.) 5 day week mini installation controlling a number of IBM VDUs. No previous operating experience is necessary, but as there is just one operator per shift, a high degree of dependability is essential.

BARNET

Opportunity to join the institution known for its first class working environment in a progressive career structure. Situated just North of Barnet an IBM 370-125 installation in the distribution industry has a vacancy for a Programmer/Analyst or Programmer with at least 1 year's Cobol experience (any Machine) wishing to learn analysis — the company will train as necessary. Salary (up to £6,500 p.a.), a variety of projects are offered using both main frame and a number of remote minis.

POTTERS BAR

Situated just North of Barnet an IBM 370-125 installation in the distribution industry has a vacancy for a Programmer/Analyst or Programmer with at least 1 year's Cobol experience (any Machine) wishing to learn analysis — the company will train as necessary. Salary (up to £6,500 p.a.), a variety of projects are offered using both main frame and a number of remote minis.



For more information ring:

HAYMARKET COMPUTING LTD.

Tel: Cuffley (Herts) 4130
up to 6.30 p.m.

US SERVICE MANAGER

£ NEGOTIABLE

Our current growth rate is around 100 per cent per annum — and we still maintain top quality support. Such expansion and promotion means we need an experienced service manager. This person will be cognisant of contract negotiation for customer maintenance, logistics and managing people. This is a hard top job and is rewarded accordingly.

SPARES AND REPAIRS ENGINEER

c. £7000

To support our team of top field engineers we need an engineer to control spares and inventory and repair selected items. This job includes customer liaison as receiver of calls for service and general queries on our hardware.

Full training will be given including some in the U.S.A.

Computervision Ltd. is the leading CAD/CAM Company in the U.K. Our policy is to make total support of our Turnkey Systems available to all customers.

Computervision supply top quality CAD/CAM Hardware, Software, training and support to some of the best known companies in Europe.

Why not become one of the UK's leading CAD/CAM support people and join our exciting, if a little mad, organisation.

For further details and an application form please contact:
Geoff Hall, Service Manager, Computervision Ltd., Computervision House, Penn Street, Nr. Amersham, Bucks. Tel: 0494 714771.

Easter Holiday

CLASSIFIED COPY

Advertisements for the following issues should be sent as early as possible.

April 12th

Bulk of copy by 4 p.m. Friday, 6th April; by 3 p.m. Monday, 9th April, latest.

April 19th

Bulk of copy by 4 p.m. Thursday, 12th April; latest by 11.30 a.m. Tuesday, 17th April.

Your help and co-operation will be very much appreciated, further details can be obtained from: David Abbey, 01-251 8016, Telex number 26137.

Young Programmers a challenging career awaits you in Management Consultancy up to £5750

City based World wide travel

The field of management consultancy offers the rare opportunity to gain exposure to varied problems and techniques on an international basis, while developing the skill in business practice essential for the step into company management.

Our clients are one of the world's foremost international management consultancies — part of a famous firm of chartered accountants, with some 350 offices in 90 countries, they have successfully undertaken many prestigious assignments in the UK and overseas developing systems using the most up-to-date data processing techniques covering a variety of applications for clients in Government, Industry and Commerce.

The Systems Development Group provides a DP consultancy service for the Company's clients throughout the world. As a programmer within the Group, you will gain experience on varied assignments involving:

The design, development and implementation of complex systems;

Computer policy planning, equipment selection and installation;

Feasibility studies and computer efficiency reviews;

DP organisational studies and procedures development.

Ideally you will possess a sound academic background (preferably degree level) and will have gained 1-3 years experience of commercial programming on mainframes or mini-computers. Strength of personality and communication ability will be important factors.

1979 Graduates Our clients also wish to appoint a number of graduate trainees later this year; you should be in the final year of a computer-related degree course and possess the strength of character needed to gain maximum benefit from intensive training and early responsibility.

Future prospects are excellent — assisted by the company's own in-depth training, and external courses, you will be expected to progress rapidly into senior DP consultancy positions, with opportunities to diversify into other fields of business.

If you are seeking a career path to the very top, contact Barry Latchford, quoting ref. BL 2018.

Lloyd Chapman Associates

123, New Bond Street London W1Y0HR 01-408 1670

Contract Spot

BASIC + 3-MONTH CONTRACT

Immed. start. Herts,
Consultancy W.I. & Bristol
need contact. & perm. staff.

Phone Paula on 01 946 4424
Meteor Computer
Consultants Ltd.

ENGINEER

required.
2/3 years' experience to
maintain existing hardware
and to interface new hard-
ware. Able to liaise with soft-
ware personnel. Salary circa
£5/£6,000 p.a.

Contact:
Mr. A. E. P. Turner
B.E.N.A. (UK) Limited
13 Hemel Hempstead
Avenue, Hemel Hempstead
Hertfordshire HP1 1BB

SYSTEMS PROGRAMMERS for COMMUNICATIONS DEVELOPMENT

sia COMPUTER SERVICES

£6,500-£8,500

SIA provides a nationwide technical computing service based on linked CDC Cyber 175 and 6600 mainframes backed up by a strong consulting team. Currently over 200 batch and teletype terminals are supported through Modcomp front-end processors.

The operating systems for both the CDC machines and the Modcomp mini-computers are developed and supported by SIA's System Development Team which is located at the company's headquarters in Victoria. There is an on-going programme of system development and important new projects are scheduled for the immediate future, particularly the support of new network communications protocols and European data links.

If you are a systems programmer with experience in telephone communications, mini-computers or CDC operating systems and would like to know more about the opportunities offered by a career at SIA, please write or telephone:

MISS SUE KEMP, SIA LIMITED
23 LOWER BELGRAVE STREET
LONDON SW1W 0NW
01-2300 4544

Lorien ACROSS THE NORTH

£8000

LEEDS SYSTEMS ANALYSTS

Commercial analysts with experience of at least

one major system and some programming exper-

ience required for leading installation developing

on-line systems

We are now able to help any programmer seeking a move.

**LEEDS
COBOL PROGRAMMERS**

You should have at least 2 years COBOL,

BASIC + programmers in both in-house and soft-

ware house environments. We are now able to

help any programmer seeking a move.

**HULL
PROGRAMMERS**

Vacancies exist for IBM COBOL, ICL COBOL and

BASIC + programmers in both in-house and soft-

ware house environments. We are now able to

help any programmer seeking a move.

**HULL
SYSTEMS ANALYSTS**

Commercial analysts may look forward to an

exciting future in systems development with our

new client. Good working conditions and

attractive earnings.

**LEEDS
SENIOR ANALYST**

A senior analyst capable of working on his/her own

required by a progressive Central Leeds Installation.

Join a young, lively team.

**LEEDS
JUNIOR ANALYST**

Having a sound programming background and

at least 12 months' analysis then our client can

offer you experience and progression.

**LEEDS
SENIOR PROGRAMMERS**

Senior COBOL programmers required for

expanding installation with new hardware. You will

play a senior role in a team and have junior staff

reporting to you.

**LEEDS
ANALYST/PROGRAMMER**

Very limited opportunities available for ICL

systems analysts in various areas.

Prospects good and there is a wide variety of work

available. Would suit person seeking more analysis

SHEDFIELD

Very limited opportunities available for ICL

systems analysts in various areas.

Prospects good and there is a wide variety of work

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systems analysts in various areas.

Prospects good and there is a wide variety of work

available. Would suit person seeking more analysis

SHEDFIELD

Very limited opportunities available for ICL

Manager or Team leader?

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Application forms, to be

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and further particulars

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CV1 5FB.

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PROGRAMMER A

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To join a specialist team operating as MAP consultants to industry. These are multi-faceted roles giving the chance of involvement in consultancy for potential applications within industry, training, and for assisting companies with the development of microprocessor or minicomputer-based products.

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